

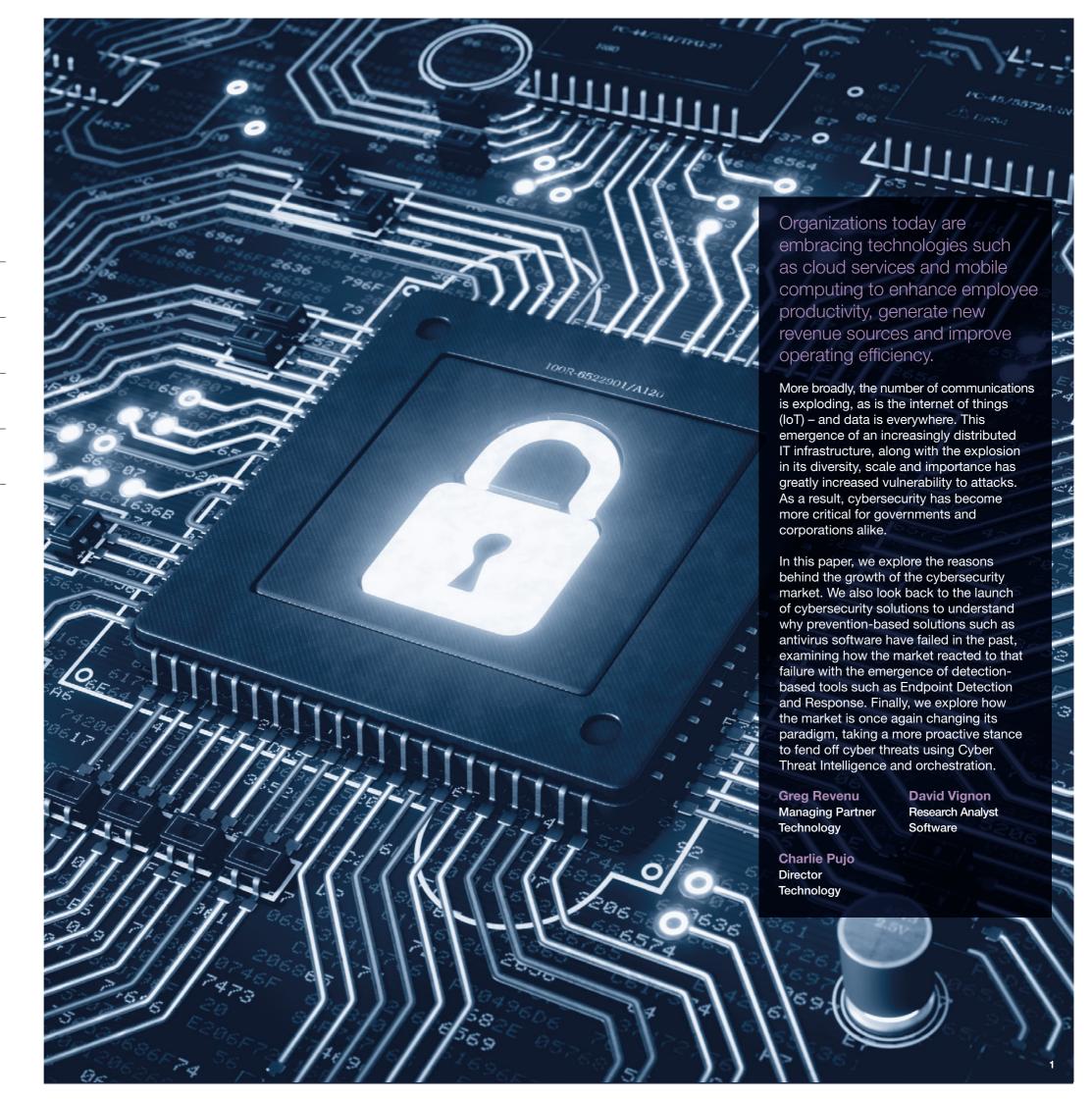
Cybersecurity

THREAT INTELLIGENCE AND ORCHESTRATION AT THE FOREFRONT OF THE NEW SECURITY REVOLUTION



Contents

- 2 DEMAND FOR CYBERSECURITY SOLUTIONS IS ON THE RISE
- 8 FROM PREVENTION TO DETECTION: THE CAT-AND-MOUSE GAME BETWEEN THREAT ACTORS AND CYBERSECURITY VENDORS
- 16 PREVENTION AND DETECTION TOOLS ARE REACTIVE.
 TAKING THE NEXT STEP MEANS BEING PROACTIVE:
 THE RISE OF CYBER THREAT INTELLIGENCE
- 23 CONCLUSION



Demand for cybersecurity solutions is on the rise



FIG. 1: CYBERSECURITY SPENDING (IN \$BN) CONTINUES TO INCREASE



Source: Gartner, Forecast Analysis: Information Security, Worldwide, 2Q18 Update

THE MARKET IS GROWING FAST

Investment in cybersecurity remains a top priority for most organizations. Worldwide spending on information security products and services reached more than USD124 billion in 2019, an increase of 8.7% from 2018, according to <u>Gartner</u>. Overall, between 2017 and 2022, the market

is expected to grow at a 10.9% CAGR. In terms of geographical distribution, the main market remains the United States, accounting for approximately 40% of spending, followed by China (less than 10%), Japan and the United Kingdom. There is no reason for this pace to slow, as all businesses need to increase their level of protection against various digital threats.

THE MAIN GROWTH DRIVER IS THE INCREASING COMPLEXITY OF THE GLOBAL LANDSCAPE

Contrary to popular belief, the number of breaches has been relatively stable in the last five years and is not the reason behind the strong growth the cybersecurity market is experiencing.

Instead, there have been three main drivers of growth: 1) the complexity of the global landscape, with the digitalization of businesses resulting in new IT architectures and many more potentially vulnerable devices; 2) increasing regulatory pressure to protect users better; and 3) the fact that threats are continuously evolving.

THE IT LANDSCAPE HAS SEEN PROFOUND CHANGE

While the IT landscape was defined by PCs in the early 2000s, it has since seen deep change. The advent of cloud computing has driven massive growth in data volumes: IDC predicts that by 2025, the amount of data created globally is expected to grow fivefold and reach 175 zettabytes, compared to 33ZB in 2018. At the same time there has been exponential growth in the number and diversity of endpoints, driven by mobility, the emergence of IoT and the development of 4G and now 5G networks. These changes have had strong implications for the cybersecurity market. They expand the attack surface (the number

of entry points or "attack vectors" through which an unauthorized user can penetrate), and make the perimeter that needs to be protected much more challenging to define and more volatile.

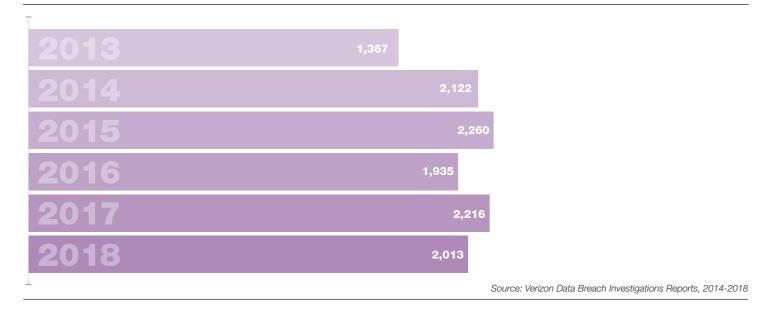
CYBER THREATS ARE INCREASINGLY COMPLEX

Alongside changes in IT, the threat landscape has also changed profoundly since the early 2000s, when viruses (malware that propagates by inserting a copy of itself into and becoming part of another program), worms (similar to a virus but is a standalone piece of software) and Trojans (malware which looks legitimate in the first place) were the main weapons.

Nowadays, hackers are more organized, sometimes state-backed, and they have benefitted from technological innovation, just like the organizations they are trying to penetrate. The last decade has given rise to a host of new cyber threats:

- Advanced Persistent Threat a set of stealthy and continuous computer hacking processes that is often state-backed.
- Ransomware malicious software that threatens to publish the victim's data or perpetually block access to it unless a ransom is paid.
- loT DDoS loT Distributed Denial of Service, an attack whose aim is to make a server, service or infrastructure unavailable through loT devices.
- Fileless threats use a type of malware that does not leverage an executable file, therefore leaving no signature.
- Ransomware-as-a-Service
 (RaaS) and Malware-as-a-Service
 (MaaS) Even hackers have
 caught the "as-a-service" fever!
 These are platforms on which
 hackers can offer their ransomware,
 malware and technical support
 to anyone who is willing to pay
 a fee for the solution or share the
 ransom, democratizing cyber
 criminality.







British Airways, the first company to be fined under GDPR for data breach

In July 2019, the UK Information Commissioner's Office (ICO) announced its intention to fine British Airways GBP183m (or 1.5% of its revenue) following its disclosure of a data breach that had happened almost a year earlier. That breach had resulted in data about 500,000 customers being compromised. This was the first fine under the new GDPR policy and was closely followed by another fine, this time for hotel operator Marriott, for GBP99m.

REGULATORY PRESSURE IS INTENSIFYING

While the IT landscape is evolving, regulatory bodies are also adapting their compliance requirements. In the European Union, the GDPR (General Data Protection Regulation), which came into force in early 2018, has set a global standard for data protection, inspiring others such as the State of California and Japan to implement look-alike regulations. In the United States, the most notable regulations to impact cybersecurity include the HIPAA (Health Insurance Portability and Accountability Act) or the Gramm-Bleach-Liley Act, which state that entities in the health and financial sectors, respectively, must employ technical, administrative and physical safeguards to protect customer information from unauthorized access or use. These are just some examples of regulations that require better cybersecurity processes, but regulations in this field have been enacted at different levels: country, state and industry. Overall, regulatory pressure has been a strong driver of the cybersecurity market and this is expected to continue.

CYBERATTACKS HAVE AN INCREASING FINANCIAL IMPACT AND LONGTERM REPUTATIONAL CONSEQUENCES

The implementation of better cybersecurity tools and processes has also been driven by the direct consequences that a breach can have on an institution, be it a government, a public agency, or an enterprise. Although the most famous cyberattacks have targeted large corporations, SMEs are also vulnerable and are increasingly being targeted.

OPERATIONAL ISSUES

Cybercrime has become more and more expensive for organizations. It can block part or all of an organization's operation, preventing it from earning money, steal money or even hijack a company by requesting a payment to restart disrupted operations. And there can also be fines if user data records are exposed.

Another way a cybersecurity breach can cost an organization money is through cyber espionage.

According to <u>Symantec</u>, the most likely reason for an organization to experience a targeted attack was intelligence gathering, which is the motive for 96 percent of groups.

This activity aims to steal classified or sensitive data, which could result in the loss of competitive advantage. As cyber espionage is often state backed, the repercussions for threat actors are minimal.

REPUTATIONAL ISSUES

However, the consequences of cyberattacks are not just financial. In recent years, high-profile cases have damaged the reputation of several companies. One example is Yahoo, which in 2016 disclosed data breaches that had taken place in 2013 and 2014. Verizon reduced its takeover price by USD350m as a result.

Cybersecurity breaches and reputational damage can have consequences on many levels.
Customers may find an alternative

to the company; investors may divest; regulators may launch an investigation; politicians may reinforce current regulations; and finally, media could depict the organization in a negative way.

STRATEGIC ISSUES

For governments, cybersecurity has far-reaching implications, from the protection of state secrets to ensuring that critical services such as energy, banking, healthcare and transport are working properly. Every country runs a huge range of IT-powered essential infrastructure and services to keep things running smoothly. The effects of a cyberattack here could significantly disrupt the economy and the society, even beyond the shores of the targeted country.

FIG. 4: SHORT AND LONG-TERM POTENTIAL IMPACT OF A CYBERATTACK

CAGR 13a-18a: +12.5% 13.0

FIG. 3: RISING COST OF CYBERCRIME PER ORGANIZATION (IN \$M)

Source: Accenture. The sample (n=355) includes organizations with a minimum of approximately 5,000 seats

SHORT-TERM IMPACT LONG-TERM IMPACT

- Operations disrupted
- Data manipulated or deleted
- Theft of money, IP, customer data or other sensitive information
- Ransom payments

- Fines
- Loss of competitive advantage caused by the leak of sensitive data or intellectual property
- Reputational damage

Source: Bryan, Garnier & Co

CASE STUDY:

EQUIFAX®

Equifax data breach

In September 2017 US-based credit reporting agency Equifax announced that it had identified a data breach. This led to the leak of names, addresses, dates of birth, social security numbers and drivers' license numbers for 143 million Americans, as well as 200,000 credit card numbers. Although Equifax learned about the breach at the end of July 2017, it only publicized it in early September. In the aftermath of the breach, then-Equifax CEO Richard Smith retired, and the market capitalization of the company decreased by around USD5bn. Since then, Equifax has spent USD1.4bn upgrading its security.



CASE STUDY:

WannaCry, <u>"the worst ransomware</u> outbreak in history"

WannaCry is the name of a May 2017 ransomware attack that infected Windows computers, encrypting files located on the hard drive and demanding a ransom in bitcoin (from USD300 to USD600) to decrypt them. WannaCry is estimated to have infected more than 230,000 computers in over 150 countries. In the UK, the National Health Service – a major client for Sophos – had to cancel 19,000 appointments and operations because of the ransomware, costing it an estimated GBP92m in lost business and IT costs.

From prevention to detection: the cat-and-mouse game between threat actors and cybersecurity vendors

FIRST, ANTIVIRUS SOFTWARE, THEN ENDPOINT PROTECTION PLATFORMS: TOOLS WHICH USED TO BE THE "BE ALL AND END ALL"...

To understand today's cybersecurity market it is essential to understand its origins. In the early 1990s, the first cybersecurity solutions on the market were antivirus (AV) software packages. These products worked by scanning all the binaries on a given system and testing them against a database of "signatures". Introduced in 2007, Endpoint Protection Platforms (EPP) were the next step. Instead of relying on static signatures to identify viruses, they

introduced the use of signatures that scanned for "malware families".

In addition, EPPs offered an integrated security solution which included not only an antivirus, but also a personal firewall to detect and minimize the threat of malicious access to system resources through inbound and outbound network connections and other tools such as data encryption, intrusion prevention system (IPS) and data loss prevention (DLP).

An EPP is preventative, and is mostly signature-based, which proved to have several weaknesses. Malware solutions were evolving, and some authors started to add extra bytes to files to change the signature or to encrypt strings that could be easily read by binary scanning. However, the main issue with EPPs is that they are file-based tools, and hackers developed "fileless" malware, exploiting builtin applications and processes (a tactic called "living off the land") and compromising networks by "phishing" users for credentials. This new wave of tactics, techniques and procedures was not leaving signatures behind, sidestepping EPPs (see WannaCry case study above on a ransomware which used fileless techniques).

...BUT THEIR LIMITATIONS LED TO THE EMERGENCE OF DETECTION-BASED TOOLS

While EPPs were the main security tool, another type of security solution, Security Information and Event Management (SIEM), came to the market. These solutions were part of a push to gain visibility of network traffic and logs to identify security threats but were unable to act on the endpoints.

ADVENT OF EDR

In 2013, Gartner analyst Anton Chuvakin coined the term "Endpoint Detection and Response (EDR)" to describe a new family of security tools that focused on bringing more visibility into what was happening specifically on an endpoint. Whereas EPPs were based on prevention, EDR platforms work with a new detection-led approach based on detecting anomalies and responding accordingly. While an EPP would identify a threat based on its signature and quarantine any file suspected of being a malware, an EDR works by detecting suspicious activities and providing alerts to security teams that could trigger further investigation. In order to work, an EDR records every file execution and modification, registry change, network connection and binary execution across an organization's endpoints.

Aside from detection, EDR tools also integrate forensic analysis and remediation capabilities. These enable the alerted security team to delve deeper into the infected endpoint and to intervene remotely to stop the threat.

"Antivirus is dead"

BRIAN DYE

SENIOR VICE PRESIDENT, IT, SYMANTEC. WALL STREET JOURNAL, MAY 2014

In the age of cloud and mobility, EDRs have had to adapt quickly and some providers are now offering an extension of their desktop EDR for smartphones, IoT objects and more recently for containers (virtualized Operating Systems) in data centres. In the next decade, we expect serverless architectures (or Function-as-a-Service, "FaaS") to gain ground, removing the endpoint as we know it today. EDR tools will

need to continue to evolve to be able to instrument, i.e. to collect data from those new architectures, either through APIs or by being embedded directly into the source code of the function.

CONVERGENCE OF EDR AND EPP

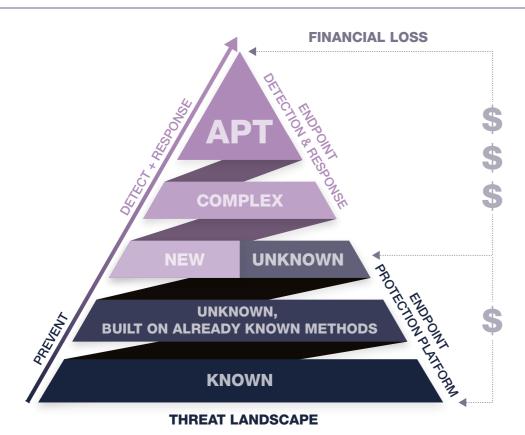
The lines between EPP and EDR are becoming blurred today. Most EPP providers are introducing EDR capabilities inside their solution,

while EDR providers are adding prevention capabilities. Although the solutions are converging, the fundamental approach has changed. Prevention is still needed but can mostly only take care of known commoditized threats, while detection-led tools are useful for dealing with the more advanced, complex and unknown threats that cause the most harm for organizations today.

Current solutions are slow to detect and contain breaches

279 days: average time to identify and contain a breach in 2019, up 4.9% since 2018. (Identification took 206 days and containment 73 days)

FIG. 5: EDR AND EPP HELP PROTECT THE COMPANY FROM DIFFERENT THREATS



Source: Kaspersky daily blog, May 2018

ENDPOINT DETECTION AND RESPONSE IS PART OF A WIDER ARRAY OF **NEW COMPLEMENTARY SECURITY TOOLS**

SECURITY INFORMATION AND EVENT MANAGEMENT (SIEM) / TELEMETRY

SIEM tools provide the backbone of IT infrastructure monitoring. They aggregate data from multiple systems, and analyze it to detect abnormal behavior or potential cyberattacks and alert security teams. SIEM provides the types of data needed to meet many compliance and regulatory requirements, as well as for deeper forensic analysis.

Although they first appeared during the 2000s with companies such as ArcSight (acquired by HP in 2010) or Q1 Labs (acquired by IBM in 2011), SIEM tools saw their first revolution in 2010 with the emergence of log management players making their first steps in security such as Splunk and its ability to index in near

real-time at low cost or Elastic, allowing SIEMs to operate at a much larger scale and with significantly better performance.

SIEM saw a further revolution in 2014-2015 with improved analytics that used machine learning, and convergence with User and Entity Behavior Analytics (UEBA) tools, which make SIEMs better at

detecting abnormal behaviour. SIEMs complement EDR tools, as they aggregate data from multiple sources, not just endpoints, and generally provide better correlation capabilities. However, they do not replace EDR tools, which act as a sensor on the endpoints and are used to collect or "instrument" data and provide remediation capabilities.

CASE STUDY:

How Elastic is changing the security game...



Elastic is famous for its ElasticSearch search engine, and more generally the Elastic Stack. The open-source Elastic Stack has been used by security analysts to detect and mitigate malicious behavior. However, 2019 marked the year when Elastic fully entered the security market, first by releasing Elastic SIEM in June and then by closing the acquisition of Endgame, an endpoint security solutions provider, in October. Elastic's software is open source, offering subscriptions to its stack for users who want to add functionality. Elastic has made its SIEM free, with its endpoint protection, detection and response stack however only included in the paid version of its software. This is a game-changer in the security industry, as other EPP and EDR providers have been pricing their offer per endpoint. Elastic's pricing is based on resource capacity, eliminating the traditional per-endpoint pricing.

CASE STUDY:

Leading other major security players to follow the same path



After Elastic's decision to end the per-endpoint pricing for its EDR, Crowdstrike followed the

same approach and in November 2019 announced the availability of its Falcon platform on AWS, with billing based on consumption. We expect this trend to continue in the near future, with other players announcing new pricing methods.

SECURITY ORCHESTRATION, **AUTOMATION AND RESPONSE** (SOAR)

The emerging SOAR solutions integrate with other security tools inside an organization, providing an additional layer that aims to improve the speed at which an organization can respond to a security event.

SOAR solutions can enhance the capabilities of EDR and SIEM solutions by providing the "missing link" between them. They can orchestrate information from the two solutions and automate the response.

SOAR tools are especially effective against low-level security events as they can automatically apply incident response (IR) procedures already tested in earlier incidents, allowing security teams to focus on more advanced threats.

SOAR solutions are a hot commodity right now, as evidenced by the two large recent transactions: Palo Alto Networks' acquisition of Demisto for USD560m to pair it with its EDR; and Splunk, a SIEM solution provider, acquiring Phantom Cyber for USD350m.

SECURITY ORCHESTRATION, AUTOMATION AND RESPONSE (SOAR)



Source: Palo Alto Networks; Splunk; Reuters

FIG. 6: OVERVIEW OF CYBER THREAT INTELLIGENCE DATA TYPES



Source: Bryan, Garnier & Co

CYBER THREAT INTELLIGENCE (CTI) SOFTWARE

More than a tool, CTI is a discipline. It enables the aggregation, analysis and sorting of all the data related to a cyberattack, attacker identities, their motivations, modus operandi and tactics, techniques and procedures. In more concrete terms, CTI can, for example, help identify the different malware families used over time with a specific attack or who is involved in an attack. For over 20 years, CTI has been used together with other tools to empower other security solutions. It took off with Snort (open source) and SourceFire (commercial), which are Intrusion Detection Systems (IDS) and Intrusion Prevention Systems (IPS), both created by SourceFire founder Martin Roesch. These tools are used to monitor networks for malicious activity or policy violations and need CTI feeds to operate.

Since then, the use of CTI has been steadily rising over the past two decades, notably expanding in recent years inside corporations, with emergent software tools called Threat Intelligence Platforms (TIP) and the reorganization of processes inside security teams. Unlike EDR and SIEM tools, which are focused on internal information, CTI is dedicated to external threat information and its goal is to describe what a "needle" looks like. Without CTI, security tools are looking for a needle in a haystack without knowing what the needle looks like. CTI can be vital to providing a comprehensive view of the threat landscape, understanding and predicting attacks and threat developments. TIPs are thus very useful to visualize and make sense

of the threat landscape, investigate threats and specific attacks to provide context and insights into specific attacks that organizations experience, as well as to facilitate analyst collaboration. They help identify key information such as attacker type, group, motivations and techniques (see Fig. 6).

The CTI market is split between content providers, technology providers and service providers.

 Content providers analyze information derived from technical sources such as network traffic,

files and human sources, including the infiltration of hacker and fraud groups or cooperation with industry groups to infer complex information on cyber threats.

- A technology provider sells a Threat Intelligence Platform (TIP), which facilitates the aggregation of CTI from multiple sources, as well as the normalization, enrichment, correlation, and analysis of the data before threat information is disseminated and shared.
- An organization can outsource these tasks to service providers.

CASE STUDY: FOCUS ON CYBER THREAT INTELLIGENCE **TECHNOLOGY PROVIDERS**



The acquisition of iSIGHT Partners by FireEye marked the start of CTI technology deals

In 2016, FireEye, a major EDR player, acquired iSIGHT Partners, the biggest Threat Intelligence provider at the time, in a deal valued at USD275m. This acquisition was followed by three threat intelligence platform providers raising funds in the space: Anomali, which raised USD30m in a Series C and USD40m in a Series D; EclecticIQ, which raised USD19.5m in two rounds; and Threat Quotient, which raised USD42m in two rounds.

ANOMALI : \$96m raised

Eclecticio : \$20.5m raised

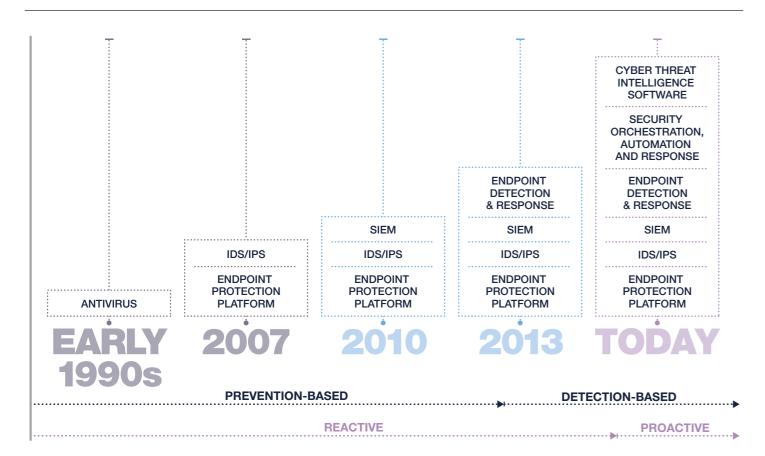




OUR TAKE ON THE MARKET

The cybersecurity market has known profound change. Tools with new approaches have been released as time has gone by, adding new security layers on top of the exisiting solutions. More than tools, the mindset of cyber defenders has also evolved. In 2013, prevention-based solutions such as Endpoint Protection Platforms were complemented by new detection-led tools such as Endpoint Detection & Response. However, this is not sufficient to efficiently fend off threats, and cyberdefenders have to take a proactive, rather than a reactive, approach. The use of Cyber Threat Intelligence software solutions and Orchestration tools enables this proactive stance.

FIG. 7: EVOLUTION OF THE CYBERSECURITY MARKET



Source: Bryan, Garnier & Co

FIG. 8: LANDSCAPE OF THE THREAT INTELLIGENCE, SIEM, SOAR, EPP AND EDR MARKETS









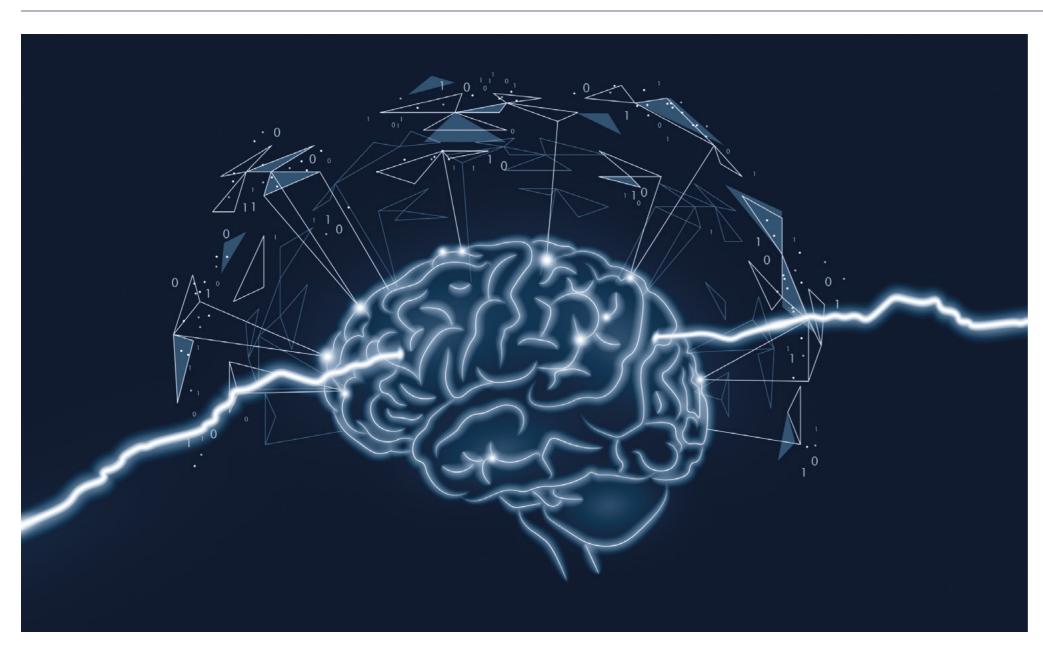




Source: Bryan, Garnier & Co

Prevention and detection tools are reactive. Taking the next step means being proactive:

the rise of Cyber Threat Intelligence



ORGANIZATIONS ARE ADAPTING THEIR CYBERSECURITY PROCESSES TO ENABLE A MORE PROACTIVE STANCE

Tools alone are not enough for an organization to have a mature and efficient cybersecurity practice.

Organizations also need to put in place processes and teams, and give them the means to collaborate.

Security Operations Center (SOC): Alone, a SOC will handle all the security operations of an organization, although its capabilities can be extended by a third-party security provider. The two main roles of the SOC are maintaining securitymonitoring tools and investigating potentially suspicious activities. SOCs focus on internal information. Their role is mainly prevention, although they tend to have more and more detection and response responsibilities. The main issue faced by a SOC are the numbers of false positives and assessing the anomalies to investigate in priority.

Incident Response team:

When an organization has an Incident Response (IR) team, also known as

a Computer Emergency Response Team (CERT), it takes over the investigation and response process. However, its responsibilities are not limited to investigating an anomaly and responding to a threat, but also include developing an incident response plan, and testing for and resolving system vulnerabilities.

IR teams are mainstream in large organizations nowadays. Unlike SOC, they focus on detection and response.

CTI team: Compared to incident response and security operations practices, threat intelligence is still in the "early adoption" phase.

Although it is increasingly common for governments to have a CTI practice, corporations have only just begun to develop CTI teams. The first companies to introduce CTI in their processes have been global financial institutions and operators of critical infrastructure, helped by governments.



According to a study by (ISC)2, the shortage of cybersecurity workers is close to four million globally.

Having a CTI practice is the first step an organization can take towards taking a more proactive approach to cybersecurity. Although the practice is still underdeveloped in the enterprise market, it is now being adopted by large corporations in many industries. When an organization lacks a dedicated CTI team, its responsibilities are fragmented between the SOC and IR teams and CTI is mostly used as a reactive tool.

Companies can also choose to extend their security capabilities by engaging third-party security providers such as Managed Security Service Providers (MSSP) or Managed Detection and Response (MDR) providers, who are specialized MSSPs with strong Incident Response skills.

However, and as is the case with corporations, third-party security providers struggle to find and

retain talent in an industry where labour shortage is a common issue. According to a study by (ISC)2, the world's largest nonprofit association of certified cybersecurity professionals, the shortage of cybersecurity workers is close to four million globally.

INTEGRATING THREAT INTELLIGENCE IS BECOMING A MUST-HAVE FOR MODERN THREAT-FACING SOLUTIONS

On its own, Cyber Threat Intelligence will only have limited use. Intelligence needs to be pervasive in an organization: it should be fed to key decision makers and to other security teams and tools. Decision makers such as CISOs (Chief Information Security Officers) can make use of Cyber Threat Intelligence to more effectively communicate their organization's cybersecurity needs and goals

to other members of the executive team, better assess the risks faced by the industry and to identify the right strategy to mitigate those risks.

More operational teams such as the SOC and the IR teams also benefit from CTI in their day-today operations, as it improves their efficiency. By integrating CTI into a SIEM, the SOC will benefit from better information, which will lead to a better process for

prioritizing which threats are the most critical. SIEM tools will also benefit from more information, which will improve their threat detection capabilities by reducing the number of false positives and increasing the probability of detecting stealthy threats. The latter is also true for EDR solutions, for which CTI will also prove helpful to determine the best course of action once a threat has been detected. Finally, combining CTI and a SOAR will enable a better

assessment of the risks posed by a detected anomaly, a better damage assessment if the anomaly proved to be a malware, and a quicker response.

To make the most of CTI, a Threat Intelligence Platform is helpful. It provides a single source of truth that feeds all other solutions, reduces the chance that details on an attack are missed and increases the chance of catching an attack.

FIG. 10: CTI IS PERVASIVE AND EMPOWERS EXISTING SECURITY SOLUTIONS

CTI EMPOWERS SECURITY TOOLS...

...WITH SPECIFIC ROLES...

... ENHANCING THEIR **CAPABILITIES**



SOAR

SECURITY DATA ANALYTICS
IDENTIFICATION AND CATEGORIZATION OF INCIDENTS AND EVENTS

MULTI-SOURCE DATA AGGREGATION

- DATA GATHERING, STANDARDIZATION. WORKFLOW AUTOMATION AND CASE MANAGEMENT
- THIRD-PARTY SOLUTION ORCHESTRATION ■ THREAT INTELLIGENCE PLATFORM
- IDENTIFICATION OF ADVANCED THREATS **DESIGNED TO EVADE FRONT-LINE**
- INCIDENT RESPONSE CAPABILITIES

- FASTER AND MORE ADVANCED THREAT DETECTION

 BETTER PRIORITIZATION OF THE
- MOST CRITICAL THREATS
- FASTER INVESTIGATION AND RESPONSE BY REDUCING RESEARCH TIME AND IMPROVING EFFICIENCIES
- BETTER RISK EVALUATION AND ASSESSMENT OF POTENTIAL DAMAGE
- BETTER THREAT IDENTIFICATION
- IMPROVED DETECTION AND RESPONSE CAPABILITIES

Source: Bryan, Garnier & Co.

FIG. 9: ORGANIZATION OF CYBERSECURITY PROCESSES IN ORGANIZATIONS

SOC SOC + IR CTI TEAM + SOC + IR

Source: Bryan, Garnier & Co.

ENABLING THREAT HUNTING

Threat Intelligence not only enhances the capabilities of existing security solutions inside an organization – it also adds the missing piece needed to develop a "Threat Hunting" practice.

Threat hunting means searching for malware or attackers that have penetrated your network. It is a proactive, analyst-driven process that seeks to uncover the presence of attacker tactics, techniques, and procedures within an environment that have been under the radar or perhaps mis-identified as a false positive by a SOC operator or MSSP provider. The goal of Threat Hunting is to ensure that an organization's reactive becomes everyone else's proactive. It is an aggressive tactic that works under the assumption that an organization's systems have been breached even though few or no anomalies have been detected.

It requires highly skilled analysts and in-depth threat intelligence to know

what to look for, and to find malicious activities that are often hard to detect. Threat Hunting requires an analyst to make a hypothesis about the type of threats that may have penetrated the environment. Combining Threat Intelligence (external data) with internal data helps the hunting analyst know the cyber threats that are common in his industry, and what threats are often associated with a previously detected anomaly that could have been considered a false positive.

WHAT'S NEXT FOR THE CYBERSECURITY MARKET? CONSOLIDATION IS LIKELY

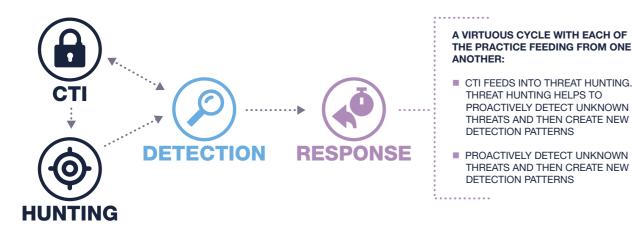
In the future, we expect organizations to use fewer cybersecurity vendors to limit the silos between their security teams and solutions.

We are already seeing SIEM and EDR vendors (excluding Microsoft and other major tech vendors from the discussion) as most likely to make acquisitions, either in the SOAR or the Cyber Threat Intelligence market, to add in the missing pieces to their

offering and acquire key tools needed to become proactive.
Ultimately, we could see players boasting a portfolio with the four product types (EDR, SIEM, SOAR, Threat Intelligence) and offering an integrated approach.

This integrated approach could be XDR, a new term that is currently used by only a few vendors but which is gaining popularity. Theoretically, an XDR can collect and aggregate data from virtually everything on a network: an endpoint, container, function or even an email. It works as a central data lake that is independent from other security solutions. All information from an organization's system are fed into this data lake, which is the central component of its security infrastructure. This results in fewer silos and better overall security. Although players in the market are already advertising their XDR, the market is nascent and current offerings do not include the four solutions.

FIG. 11: HOW THREAT HUNTING, THREAT INTELLIGENCE, AND DETECTION TOOLS INTERACT



Source: Bryan, Garnier & Co

CYBERSECURITY TRANSACTIONS

THREAT INTELLIGENCE – CONTENT PROVIDER	DATE	TARGET	ACQUIRER / INVESTORS	DEAL VALUE (€M)	EV / SALES	TRANSACTION
	May-19	·I:I·Recorded Future	INSIGHT — PARTNERS —	700	n.a.	M&A Deal
	May-19	O BlueVoyant	fiserv. Temasek	74	n.a.	Fundraising
	Oct-18	CybelAngel	serena bpifrance	10	n.a.	Fundraising
	Feb-18	RISKIQ®	Battery	28	n.a.	Fundraising
	Sept-17	digital shadows_	octopus ventures	22	n.a.	Fundraising
	Jan-16	☑iSIGHT PARTNERS	() FIREEYE"	252	5.0x	Fundraising
	Dec-15	LOOKINGGLASS	₹NEW SPRING	47	n.a.	Fundraising

	DATE	TARGET	ACQUIRER / INVESTORS	DEAL VALUE (€M)	EV / SALES	TRANSACTION
THREAT INTELLIGENCE - TECHNOLOGY PROVIDER	Aug-19	<u>=NC4</u> °	ever bridge ®	75	n.a.	M&A Deal
	Jun-19	X ThreatConnect	PROVIDENCEEQUITY	72	n.a.	M&A Deal
	Jan-18	ANOMALI™	VENTURES 💠 LUMIACAPITAL	33	n.a.	Fundraising
	Nov-17	C EclecticIQ	KEEN	14	n.a.	Fundraising
	Oct-17	THREATQUOTIENT 🚗	/// Adams Street	26	n.a.	Fundraising

			I			
	DATE	TARGET	ACQUIRER / INVESTORS	DEAL VALUE (€M)	EV / SALES	TRANSACTION
	Sept-19	**************************************	VITRUVIAN PARTNERS	43	n.a.	Fundraising
	May-19	sumo logic	Battery WiNG	98	n.a.	Fundraising
	May-19	/ /∠ exabeam	Lightspeed	67	n.a.	Fundraising
	Oct-18	solarwinds	_	431 (EV: €5,683m)	7.7x	IPO
	Oct-18	😜 elastic	-	216 (EV: €4,352m)	11.6x	IPO
SQI /	Jul-18	ALIEN VAULT	€ AT&T	510	4.8x	M&A Deal
SIEM / IDS	May-18	LogRhythm ° The Security Intelligence Company	THOMABRAVO	n.a.	n.a.	M&A Deal
	Nov-17	logz.io	OPENVIEW	20	n.a.	Fundraising
	Apr-17	♦ LOGPOINT	evo/ution EQUITY PARTNERS	9	n.a.	Fundraising
	Jan-16	Q Palantir	ventures.	810	n.a.	Fundraising
	Jul-13	SOURCE fire	ıllıılı CISCO	1,715	10.2x	M&A Deal
	Oct-11	①Labs	IBM	n.a.	n.a.	M&A Deal
	Sept-10	ArcSight An HP Company	hp	1,067	7.6x	M&A Deal

	DATE	TARGET	ACQUIRER / INVESTORS	DEAL VALUE (€M)	EV / SALES	TRANSACTION
	Oct-19	SWIMLANE	energy impact partners	21	n.a.	Fundraising
	Mar-19	DEMISTO	paloalto	411	10.0x	M&A Deal
SOAR	Feb-18	Phantom [*]	splunk>	247	n.a.	M&A Deal
	Jul-17	MOMAND	RAPIDI	13	n.a.	M&A Deal
	May-17	HEXADITE Intelligent Security Orchestration and Automation	Microsoft	89	n.a.	M&A Deal
	Jun-16	Bright Point SECURITY	servicenow	18	n.a.	M&A Deal

EDR	DATE	TARGET	ACQUIRER / INVESTORS	DEAL VALUE (€M)	EV/SALES	TRANSACTION
	Oct-19	SOPHOS	THOMABRAVO	3,583	5.7x	M&A Deal
	Aug-19	Carbon Black.	vm ware [®]	1,895	10.0x	M&A Deal
	Jun-19	CROWD STRIKE	-	546 (EV: €10,433m)	15.8x	IPO
	Jun-19	ENDGAME.	😽 elastic	208	11.8x	M&A Deal
	Apr-19	(II) SentinelOne	INSIGHT — PARTNERS —	106	n.a.	Fundraising
	Feb-19	CYLANCE	::: BlackBerry.	1,231	n.a.	M&A Deal
	Dec-18	nexthink	Index Ventures	75	n.a.	Fundraising
	Oct-18	TANIUM	WELLINGTON MANAGEMENT®	172	n.a.	Fundraising
	Jul-17	GUIDANCE G	opentext™	171	2.0x	M&A Deal

Conclusion

The cybersecurity market will undoubtedly continue to grow. The first endpoint security revolution, driven by a process that went from being prevention-led to detection-led at the beginning of the 2010s, led to the emergence of new large players displacing incumbents such as Symantec and McAfee. The market is now gradually changing its paradigm, abandoning its reactive stance in favor of a more proactive approach. In this process, Threat Intelligence is expected to play a key role, enhancing the performance of existing tools and

enabling the development of Threat Hunting practices, while TIPs and orchestration tools will allow security teams to focus on more advanced and complex threats.

The market is also likely to consolidate, with SIEM and EDR vendors looking to acquire Threat Intelligence and SOAR players, which are the missing pieces towards a more proactive stance. This could lead to more actors developing XDR solutions, enabling a more consolidated approach to cybersecurity inside an organization.



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