Bryan, Garnier & Co

FOCUS

8th November 2016

Healthcare

Bloomberg	IPH FP
Reuters	IPH.PA
12-month High / Low (EUR)	14.5 / 9.5
Market capitalisation (EURm)	597
Enterprise Value (BG estimates EURm)	394
Avg. 6m daily volume ('000 shares)	269.4
Free Float	79.5%
3y EPS CAGR	NM
Gearing (12/15)	-322%
Dividend yield (12/16e)	NM

YE December	12/15	12/16e	12/17e	12/18e
Revenue (EURm)	25.14	69.65	112.92	81.44
EBIT (EURm)	-10.77	21.28	49.86	2.85
Basic EPS (EUR)	-0.12	0.49	1.00	0.11
Diluted EPS (EUR)	-0.12	0.49	1.00	0.11
EV/Sales	14.5x	5.7x	3. 7x	6.5×
EV/EBITDA	NS	16.2x	7.8x	77.0×
EV/EBIT	NS	18.5x	8.3x	185.0x
P/E	NS	22.7x	11.1x	NS
ROCE	4.2	-25.3	-185.9	6.5





Innate Pharma

Liri to shine at the upcoming SITC congress

Fair Value EUR21 vs. EUR20 (price EUR11.08)

BUY

We reiterate our BUY recommendation and have even raised our FV to EUR21 (vs EUR20) to include a risk-adjusted success rate for lirilumab/nivolumab in treatment of head and neck cancer. Efficacy data is to be presented at the upcoming SITC congress (knowing that abstracts should be out today) and is likely to be strong in our view, otherwise it would not be involved in a late-breaking oral session (prompting us to further increase our FV if this proves to be the case).

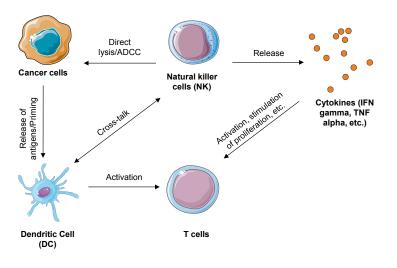
- Very encouraging indicators have surfaced in the past few days. We noted two subtle/positive factors in the BMS press release highlighting the different presentations they will make at the upcoming SITC congress (November 9-13th). Firstly, the liri/nivo combination was mentioned in the very first headline. Secondly, there will be a late-breaking oral presentation, meaning they are likely to highlight "novel and practice-changing" data (like INCY did last year with epacadostat/pembrolizumab in different solid tumours), and we were surprised that the stock did not react more positively following the announcement.
- A strong near-term catalyst. So far, we were cautious on the potential of lirilumab in solid tumours as we saw some tumour microenvironments (TME) as too challenging, especially in low-inflamed ones. So strong data in head & neck cancer would make us more bullish as it would confirm the theory that NK cells could reverse an anti-inflammatory TME apart from simply augmenting adaptive immune responses. This would prompt us to revise upward our probability of success rates in solid tumours.
- **BUY reiterated with a FV of EUR21 vs EUR20** as we now include the head & neck indication in our projections with a peak sales estimate of EUR500m in the refractory/relapsing setting along with a 20% probability of success. We see IPH as a deeply undervalued stock due to its implicit enterprise value of c.EUR300m, whereas two licensing deals have been inked involving leading big pharmas (namely BMS and AZN), and might potentially yield more than EUR1bn in milestone payments as well as double-digit royalties on two blockbusters-to-be. Note also that our FV could be further revised up to EUR24 should liri/nivo yield some strong data in SCCHN in the coming days.



Analyst: Mickael Chane Du 33(0) 1 70 36 57 45 mchanedu@bryangarnier.com Sector Analyst Team: Eric Le Berrigaud Marion Levi Hugo Solvet



Innate Pharma Major keys to Focus on



1. Lirilumab/Nivolumab: a strong rationale

Before going into more detail, we think it is worth explaining 1/ what lirilumab is, and 2/ why we are so optimistic about the lirilumab/nivolumab combination.

Lirilumab is a "checkpoint blocker" targeting KIR, i.e. receptors that are especially expressed at the surface of key immune soldiers belonging to our innate system, namely Natural Killer (NK) cells. By blocking the interaction between KIR and its ligand (HLA-C), "liri" releases a major brake on the capabilities of a key conductor of the anti-cancer immune response.

Strong synergies with nivolumab. Many other compounds are said to be quite synergistic with anti-PD-1, but very few of them act that significantly on NK cells... And among other factors, we believe that "liri" should be

able to enhance response to "nivo" thanks to 1/ an upregulation of PD-L1 via an increased generation of IFN- γ ; 2/ a deviation from a Th2 to a Th1 immune response; and 3/ the elimination of certain immunosuppressive items (e.g. MSDCs, cancer stem cells).

2. All eyes on the SITC congress

Very encouraging advanced indicators have surfaced in the past few days. We saw two subtle but positive elements in the BMS press release highlighting the different presentations they will make at the upcoming SITC congress (9-13th November). Firstly, the liri/nivo combination was mentioned in the very first headline. Secondly, this will be a late-breaking oral presentation, meaning they are likely to <u>highlight "novel and practice-changing" data</u> (like INCY did last year with epacadostat/pembrolizumab in different solid tumours), and we were quite surprised that the stock did not react more positively to this announcement.

Strong data in head & neck would surprise positively. Head & neck cancer is known to be a fairly immunosuppressive disease with lower absolute lymphocyte counts, impaired NK cell activity, poor antigen-presenting function and an increased number of antiinflammatory immune cells (e.g. Tregs, MDSCs, TAMs). So we could expect this indication to fall out of the scope and be better addressed by options modulating the microenvironment (e.g. IDO inhibitors, anti-CSF1R, etc.).

Response rates superior to 20% and 30% in PD-L1- and PD-L1+ respectively would be very competitive (assuming patients received a median of 1 or 2 prior lines). To date, we mainly have data from PD-1/PD-L1 agents as single agents in this indication (admittedly, some preliminary data for epacadostat/pembrolizumab have been presented, but the number of evaluable patients is still very small). When looking at nivolumab as a monotherapy vs standard of care (methotrexate, docetaxel or cetuximab) in refractory/relapse patients irrespectively of their PD-L1 status, we note that the overall response rate stood at 13.3% while median PFS and OS were 2.0 and 7.5 months respectively (HR: 0.89 and 0.70). But turning to MRK's pembrolizumab in PD-L1+ patients, the ORR stood at 25% in a similar setting (with most responses being partial ones, though quite durable).

Nothing is certain, but we hope some PFS/OS data will be available...



Innate Pharma

3. How does this impact our investment case?

We were quite cautious about the potential of lirilumab in solid tumours as we saw some tumour microenvironments (TME) as too challenging, especially in low-inflamed ones. So, strong data in head & neck cancer make turn us even more bullish and might confirm the theory that NK cells' could reverse an anti-inflammatory TME (Navarro et al, 2015) apart from simply augmenting adaptive immune responses, which could prompt us to revise upward our probabilities of success in SCCHN (bearing in mind that the street has so far given no value to this indication), and eventually other solid tumours.

4. BUY reiterated with a FV of EUR21 vs EUR20

We have raised our FV from EUR20 to EUR21 as we now include the head & neck indication in our estimates. Without going into too much detail, we are assuming liri should be able to generate peak sales of c.EUR500m in the refractory/relapsing setting (cost net of rebates: USD90,000 per patient in the US, EUR70,000 in Europe, penetration rate: 20%, PoS: 20%).

An attractive risk-reward. Innate Pharma, along with Genmab (BUY – FV DKK1,650), is one of the rare must-haves within the biotech field despite the current US political context and debates on drug pricing. We foresee greater sales potential for the Danish part, but we see IPH as much more undervalued due to its implicit enterprise value of c.EUR300m (whereas two deals have been inked and might potentially yield more than EUR1bn in milestone payments, as well as double-digit royalties on two blockbusters)... And so far, the stock has not really reacted to the recent but positive news flow.

A FV of EUR24 and even more in a best-case scenario. We believe that a Phase III could be initiated anytime soon should liri/nivo yield some strong efficacy data in SCCHN; which would allow us to raise our PoS from 20% to 60% for this specific indication, all other things being equal. Obviously, our FV could go even higher, but much will depend on further results in other cancer types.

Drug candidates	Indications	Clinical	Peak sales	WACC	NPV	PoS	r-NPV	Per share
		stage	(EURBn)	(%)	(EURm)	(%)	(EURm)	(EUR)
Lirilumab Monotherapy	Acute Myeloid Leukemia	Phase II	0.5	13.0%	208	35%	72.9	1.4
Lirilumab + Elotuzumab	Multiple Myeloma	Phase lb	0.5	13.0%	186	20%	37.2	0.7
Lirilumab + Nivolumab	NSCLC	Phase lb	0.9	13.0%	392	20%	78.5	1.5
Lirilumab + Nivolumab	Melanoma	Phase lb	0.4	13.0%	161	20%	32.2	0.6
Lirilumab + Nivolumab	Head & Neck cancer	Phase lb	0.6	13.0%	247	20%	49.4	0.9
IPH2201 + Ibrutinib	Chronic Lymphocytic Leukemia	Phase II	0.3	14.0%	200	35%	70.0	1.3
IPH2201 + Durvalumab	NSCLC	Phase lb	0.8	14.0%	537	20%	107.3	2.0
IPH2201 + Durvalumab	Ovarian cancer	Phase II	0.8	14.0%	632	35%	221.2	4.1
IPH2201 + Durvalumab	Head & Neck cancer	Phase II	0.4	14.0%	254	35%	88.7	1.6
IPH4102	CTCL (Sézary Syndrome)	Phase lb	0.4	14.0%	379	35%	132.5	2.5
= Enterprise Value					3,195	28%	889.9	16.5
(+) Net cash					243	100%	243.0	4.5
= Equity value					3,438	33%	1,132.9	21.0

Source: Bryan, Garnier & Co ests.

Next catalysts

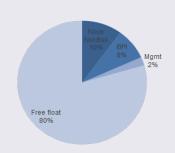
Period	Product	Indication	Catalyst
12th Nov.	Lirilumab	R/R Head & neck cancer	Phase Ib results in combination with BMS' nivo
Q4 2016	Monalizumab	R/R Ovarian cancer	Preliminary Phase Ib data
Q4 2016	Lirilumab	Acute myeloid leukemia (maintenance therapy)	Phase IIb results as a monotherapy

Source: Company Data; Bryan, Garnier & Co ests.



Innate Pharma

Shareholders (%)



Company description

Innate Pharma is a biopharmaceutical company developping first-in-class immunotherapy drugs for cancer and inflammatory diseases

Simplified Profit & Loss Account (EURm)	2013	2014	2015	2016e	2017e	2018e
Revenues	16.7	7.6	25.1	69.6	113	81.4
Change (%)	16.6%	-54.2%	230%	177%	62.1%	-27.9%
Adjusted EBITDA	(1.9)	(17.7)	(8.1)	24.3	53.4	6.9
EBIT	(2.8)	(20.0)	(10.8)	21.3	49.9	2.9
Change (%)	-17.5%	-617%	-46.2%	-%	134%	-94.3%
Financial results	0.33	0.49	4.1	5.0	4.0	3.0
Pre-Tax profits	(2.9)	(19.7)	(6.7)	26.3	53.9	5.9
Exceptionals	0.0	0.0	0.0	0.0	0.0	0.0
Tax	0.0	0.0	0.0	0.0	0.0	0.0
Profits from associates	NM	NM	NM	NM	NM	NM
Minority interests	NM	NM	NM	NM	NM	NM
Net profit	(2.9)	(19.7)	(6.7)	26.3	53.9	5.9
Restated net profit	(2.9)	(19.7)	(6.7)	26.3	53.9	5.9
Change (%)	-9.6%	-581%	-66.0%	-%	105%	-89.1%
						,.
Cash Flow Statement (EURm)	(4.0)	(10.0)		00.0	F7 4	0.0
Operating cash flows	(1.6)	(16.8)	(3.6)	29.3	57.4	9.9
Change in working capital	9.4	1.3	(211)	47.6	68.3	113
Capex, net	0.55	1.0	7.4	10.0	10.0	10.0
Financial investments, net	0.96	2.0	78.1	0.0	0.0	0.0
Dividends	0.0	0.0	0.0	0.0	0.0	0.0
Other	NM	NM	NM	NM	NM	NM
Net debt	(36.5)	(65.0)	(232)	(204)	(183)	(70.0)
Free Cash flow	(11.5)	(19.1)	201	(28.3)	(20.9)	(113)
Balance Sheet (EURm)						
Tangible fixed assets	6.5	6.0	44.1	51.1	57.6	63.6
Intangibles assets	0.0	5.4	9.7	9.7	9.7	9.7
Cash & equivalents	41.3	69.2	236	207	186	73.1
current assets	8.0	10.1	16.2	9.6	13.0	16.5
Other assets	0.0	0.0	0.0	0.0	1.0	1.0
Total assets	55.9	90.7	306	277	266	163
L & ST Debt	4.8	4.2	3.8	3.1	3.1	3.1
Others liabilities	10.0	10.8	228	174	109	0.0
Shareholders' funds	40.3	74.6	72.1	98.3	152	158
Total Liabilities	55.9	90.7	306	277	266	163
Capital employed	4.5	10.7	(158)	(104)	(29.0)	89.8
Ratios			. ,	. ,	. ,	
Operating margin	(16.77)	(263)	(42.85)	30.55	44.16	3.50
Tax rate	0.0	0.0	0.0	0.0	0.0	0.0
Net margin	(17.37)	(259)	(26.67)	37.73	47.70	7.18
ROE (after tax)	, ,	, ,	. ,	26.72	35.39	3.70
	(7.18) (63.63)	(26.41)	(9.31)			6.51
ROCE (after tax)	()	(184)	4.23	(25.32)	(186)	
Gearing	(90.68)	(87.14)	(322)	(207)	(120)	(44.26)
Pay out ratio	0.0	0.0	0.0	0.0	0.0	0.0
Number of shares, diluted	47.16	54.39	53.84	53.92	53.92	53.92
Data per Share (EUR)						
EPS	(0.06)	(0.37)	(0.12)	0.49	1.00	0.11
Restated EPS	(0.06)	(0.37)	(0.12)	0.49	1.00	0.11
% change	-25.3%	-488%	-66.5%	-%	105%	-89.1%
EPS bef. GDW	NM	NM	NM	NM	NM	NM
BVPS	0.88	1.41	1.34	1.82	2.82	2.93
Operating cash flows	(0.03)	(0.32)	(0.07)	0.54	1.06	0.18
FCF	(0.25)	(0.36)	3.72	(0.52)	(0.39)	(2.09)

Source: Company Data; Bryan, Garnier & Co ests.



Price Chart and Rating History

Innate Pharma



Ratings		
Date	Ratings	Price
29/09/15	BUY	EUR13.23

Target Price				
Target price				
EUR20				
EUR18				
EUR19				



Innate Pharma

Page left blank intentionally

Please see the section headed "Important information" on the back page of this report.



Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

Stock rating

BUY	Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a
DUT	recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of
	elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock
	will feature an introduction outlining the key reasons behind the opinion.

- NEUTRAL Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.
- SELL Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

Distribution of stock ratings

BUY ratings 56.7%

NEUTRAL ratings 31.8%

SELL ratings 11.5%

Research Disclosure Legend

1	Bryan Garnier shareholding in Issuer	Bryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer").	No
2	Issuer shareholding in Bryan Garnier	The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more members of the Bryan Garnier Group.	No
3	Financial interest	A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report	No
4	Market maker or liquidity provider	A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer or in any related derivatives.	No
5	Lead/co-lead manager	In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives.	No
6	Investment banking agreement	A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services.	No
7	Research agreement	A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report.	No
8	Analyst receipt or purchase of shares in Issuer	The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares.	No
9	Remuneration of analyst	The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group.	No
10	Corporate finance client	In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months.	No
11	Analyst has short position	The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer.	No
12	Analyst has long position	The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer.	No
13	Bryan Garnier executive is an officer	A partner, director, officer, employee or agent of the Bryan Garnier Group, or a member of such person's household, is a partner, director, officer or an employee of, or adviser to, the Issuer or one of its parents or subsidiaries. The name of such person or persons is disclosed above.	No
14	Analyst disclosure	The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.	Yes
15	Other disclosures	Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed).	No

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com



London	Paris	New York	Munich	
Beaufort House	26 Avenue des Champs Elysées	750 Lexington Avenue	Widenmayerstrasse 29	
15 St. Botolph Street	75008 Paris	New York, NY 10022	80538 Munich	
London EC3A 7BB	Tel: +33 (0) 1 56 68 75 00	Tel: +1 (0) 212 337 7000	Germany	
Tel: +44 (0) 207 332 2500	Fax: +33 (0) 1 56 68 75 01	Fax: +1 (0) 212 337 7002	+49 89 2422 62 11	
Fax: +44 (0) 207 332 2559	Regulated by the	FINRA and SIPC member		
Authorised and regulated by the Financial Financial Conduct Authority (FCA) and				
Conduct Authority (FCA)	the Autorité de Contrôle prudential e	t de		
	resolution (ACPR)			

Important information

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm and/or associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report.

Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited immediately and should not rely on it for any purposes whatsoever. Notice to US investors

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are

also not aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.