### 2nd September 2016

TMT

### **lliad** Price EUR186.55

Bloomberg Reuters 12-month High , Market Cap (EU Ev (BG Estimate Avg. 6m daily vo 3y EPS CAGR	ILD FP ILD.PA 236.3 / 168.4 10,956 12,515 106.7 20.5%				
	1 M	3 M	6 M 31/12/15		
Absolute perf.	8.1%	-4.1%	-18.7%	-15.2%	
Telecom	-1.2%	-7.9%	-10.4%	-14.4%	
DJ Stoxx 600	1.1%	-0.1%	1.5%	-6.1%	
YEnd Dec. (EURm)	2015	2016e	2017e	2018e	
Sales	4,414	4,671	4,931	5,159	
% change		5.8%	5.6%	4.6%	
EBITDA	1,490	1,668	1,886	2,094	
EBIT	0.0	0.0	0.0	0.0	
% change					
Net income	335.0	358.3	456.7	587.2	
% change		6.9%	27.4%	28.6%	
	2015	2016e	2017e	2018e	
Operating margin	15.1	15.3	18.0	20.9	
Net margin	7.6	7.7	9.3	11.4	
ROE	12.7	12.1	13.4	14.8	
ROCE	9.8	9.5	10.9	12.8	
Gearing	45.2	52.4	43.2	27.9	
(EUR)	2015	2016e	2017e	2018e	
EPS	5.58	5.95	7.59	9.76	
% change	-	6.7%	27.5%	28.6%	
P/E	33.4x	31.3x	24.6x	19.1x	
FCF yield (%)	NM	NM	1.0%	3.5%	
Dividends (EUR)	0.38	0.38	0.38	0.38	
Div yield (%)	0.2%	0.2%	0.2%	0.2%	
EV/Sales	2.8x	2.7x	2.5x	2.3x	
EV/EBITDA	8.2x	7.5x	6.6x	5.8x	
EV/EBIT	NS	NS	NS	NS	



### Heading to Italy!

### Fair Value EUR212 (+14%)

Following the European Commission's approval of the merger between Hutchison and Vimpelcom in Italy, Iliad will soon enter the Italian market. Although facing many new challenges in a competitive environment, we believe Iliad has the right assets to seize opportunities in the Italian market and be successful. Moreover, the necessary investments should be spread over time, which would limit the increase in the company's risk profile. We reiterate our Buy recommendation, and stick to our Fair Value of EUR212 pending further comments and guidance from management.

### ANALYSIS

- The European Commission yesterday approved the joint venture between Hutchison and VimpelCom in Italy, conditional on the structural remedies offered by Hutchison and VimpelCom, which fully address the Commission's competition concerns. This decision ensures the market entry of Iliad as a new mobile network operator in Italy.
- As a reminder, the agreement involves the transfer of 3G and 4G frequencies for EUR450m, an undertaking of several thousand sites in dense areas, an undertaking to bring into force the RAN-sharing agreement or to acquire several thousand sites in rural areas, and a 2G/3G/4G roaming agreement on the merged network, for a period of five years renewable for a further five-year period at the initiative of Iliad. In our view, this great set of network and license agreements should clearly facilitate Iliad's entry and development in the market from an operational and technical standpoint. Iliad said the roaming pricing conditions are "way more favourable" than those in France with Orange, and the contract is "fully variable". Moreover, Iliad is confident there is no further threat from the regulator hanging over the roaming agreement.
- Opportunities also exist from a marketing standpoint. The Italian mobile market is large (85m lines) and a mostly prepaid market, with growth opportunities from the development of unlimited calls, data usage, 3P offers and fixed/mobile convergence. We believe Iliad should be able to deal fixed wholesale agreements with Fastweb, TI or Enel on DSL and Fiber to develop Triple Play offers and fixed/mobile convergence. Nevertheless, challenges exist: firstly, Iliad will start from scratch, with no existing customer base for cross selling lever and no brand image in the country, which is likely to lead to higher acquisition costs. Secondly, the mobile penetration rate is already very high (~140%) and decreasing, and mobile arpu is already very low (~EUR12), with limited economic space for a fall in prices.
- In all cases, we believe one should not underestimate Iliad's pricing creativity and innovation capacity, as well as its leadership in terms of cost efficiency and know-how in terms of direct distribution and viral marketing. As a reminder, no French operator was able to anticipate Free Mobile's major breakthrough in 2012. We believe Iliad's mobile market share target should be around 15%, with long term revenue expectations between EUR1.5bn and EUR2bn (excluding opportunities in fixed), and EBITDA breakeven to be reached within three years.
- Licence payments are to be **phased between between 2017 and 2019**, and Iliad plans to carry out investments over a period of **5-7 years**, entirely financed by the **group's cash and available facilities**. We believe **network CAPEX should be quite progressive**, along with commercial growth. As such, we think the **leverage impact at the group level should be quite limited**: we believe it should not exceed 1.1x or 1.2x EBITDA, and thus we see Iliad's plan in Italy as only **moderately increasing the company's risk profile**.

### VALUATION

• We reiterate our **Buy recommendation**, and pending further comments and guidance from management we are sticking to our Fair Value of **EUR212**.

### NEXT CATALYSTS

Q3 results in November 2016.

Click here to download document



Analyst : Thomas Coudry 33(0) 1 70 36 57 04 tcoudry@bryangarnier.com Sector Team : Richard-Maxime Beaudoux Gregory Ramirez Dorian Terral

## BRYAN, GARNIER & CO

BUY

## Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

### Stock rating

BUY	Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a					
Der	recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of					
elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on t						
	will feature an introduction outlining the key reasons behind the opinion.					

- NEUTRAL Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.
- SELL Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

### Distribution of stock ratings

BUY ratings 55,3%

NEUTRAL ratings 33,3%

SELL ratings 11,3%

# Research Disclosure Legend

1	Bryan Garnier shareholding n IssuerBryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer").		No
2	Issuer shareholding in Bryan Garnier	The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more member of the Bryan Garnier Group.	
3	Financial interest	A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report	
4	Market maker or liquidity provider	A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer o in any related derivatives.	
5	Lead/co-lead manager	Delead manager In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives.	
6	Investment banking agreement A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services.		No
7	Research agreement	A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report.	No
8	Analyst receipt or purchase of shares in Issuer	The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares.	No
9	Remuneration of analyst	lyst The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group.	
10	Corporate finance client	In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months.	No
11	Analyst has short position The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer.		No
12	Analyst has long position The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer.		No
13	Bryan Garnier executive is an officer A partner, director, officer, employee or agent of the Bryan Garnier Group, or a member of such person's household, is a partner, director, officer or an employee of, or adviser to, the Issuer or one of its parents or subsidiaries. The name of such person or persons is disclosed above.		No
14	Analyst disclosure The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.		Yes
15	Other disclosures	Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed).	No

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

## BRYAN, GARNIER & CO

London	Paris	New York	Munich	New Delhi	
Beaufort House	26 Avenue des Champs Elysées	750 Lexington Avenue	Widenmayerstrasse 29	The Imperial Hotel Janpath New Delhi 110 001 Tel +91 11 4132 6062	
15 St. Botolph Street	75008 Paris	New York, NY 10022	80538 Munich		
London EC3A 7BB	Tel: +33 (0) 1 56 68 75 00	Tel: +1 (0) 212 337 7000	Germany	+91 98 1111 5119	
Tel: +44 (0) 207 332 2500	Fax: +33 (0) 1 56 68 75 01	Fax: +1 (0) 212 337 7002	+49 89 2422 62 11	Fax +91 11 2621 9062	
Fax: +44 (0) 207 332 2559	Regulated by the	FINRA and SIPC member		Geneva	
Authorised and regulated by the	Financial Conduct Authority (FCA) and the			rue de Grenus 7	
Financial Conduct Authority (FCA)	Autorité de Contrôle prudential et de			CP 2113 Genève 1, CH 1211	
	resolution (ACPR)			Tel +4122 731 3263	
				Fax+4122731 3243	

#### Important information

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

Regulated by the FINMA

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm and/or associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report.

Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited and should not rely on it for any purposes whatsoever.

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not

aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.

## BRYAN, GARNIER & CO