Food & Beverages

Heineken

Price EUR84.44

A superbe H1, but warning that H2 will be softer

Fair Value EUR90 vs. EUR83 (+7%)

BUY

Bloomberg HEIA NA
Reuters HEIN.AS
12-month High / Low (EUR) 85.2 / 67.9
Market Cap (EURm) 48,638
Ev (BG Estimates) (EURm) 63,024
Avg. 6m daily volume (000) 659.2
3y EPS CAGR 9.6%

| | 1 M | 3 M | 6 M | 31/12/15 |
|------------------|--------|--------|---------------|---------------|
| Absolute perf. | 3.9% | 3.2% | 5.5% | 7.2% |
| Food & Bev. | 3.7% | 6.3% | 2.2% | 1.5% |
| DJ Stoxx 600 | 4.7% | 0.1% | -0.1% | -6.5% |
| YEnd Dec. (EURm) | 2015 | 2016e | 2017 e | 2018 e |
| Sales | 20,511 | 21,053 | 21,89 | 1 22,572 |
| % change | | 2.6% | 4.09 | 6 3.1% |
| EBITDA | 4,975 | 5,184 | 5,58 | 7 5,979 |
| EBIT | 3,381 | 3,590 | 3,869 | 9 4,146 |
| % change | | 6.2% | 7.89 | 6 7.2% |
| Net income | 2,048 | 2,248 | 2,470 | 2,698 |
| % change | | 9.8% | 9.99 | 6 9.2% |
| | 2015 | 2016e | 2017e | 2018e |
| Operating margin | 16.5 | 17.1 | 17. | 7 18.4 |

| Net margin | 10.0 | 10.7 | 11.3 | 12.0 |
|-----------------|-------|-------|-------|-------|
| ROE | 15.1 | 15.3 | 15.4 | 15.4 |
| ROCE | 8.2 | 8.6 | 9.2 | 9.8 |
| Gearing | 86.0 | 73.7 | 60.3 | 47.4 |
| (EUR) | 2015 | 2016e | 2017e | 2018e |
| EPS | 3.57 | 3.92 | 4.31 | 4.71 |
| % change | - | 9.8% | 9.9% | 9.2% |
| P/E | 23.6x | 21.5x | 19.6x | 17.9x |
| FCF yield (%) | 3.5% | 3.9% | 5.0% | 5.6% |
| Dividends (EUR) | 1.11 | 1.17 | 1.28 | 1.40 |
| Div yield (%) | 1.3% | 1.4% | 1.5% | 1.7% |
| EV/Sales | 3.1x | 3.0x | 2.8x | 2.6x |
| EV/EBITDA | 12.7x | 12.2x | 11.0x | 9.9x |
| EV/EBIT | 18.7x | 17.6x | 15.9x | 14.3x |

Heineken deliver 4.7% organic revenue growth and 12.6% organic operating profit growth in H1. That implies a margin expansion of 124bps. Nevertheless the company is holding its full year forecast of 40bps margin expansion which is indicative of tougher comparables and currency headwinds. However, because of the strong first half figures we are increasing our fair price for the stock to EUR90 from EUR83.

Heineken published this morning first half figures, delivering net revenues of EUR10,094m which was up 2% and organic 4.7%. It made an operating profit of EUR1,705m which was an increase of 10.1% compared to last year (organic growth of 12.6%).

ANALYSIS

- The figures were a little weak on revenue (-2%) given a consensus forecast of EUR10,297 but much better on operating profits beating by 2.6% (consensus was EUR1,661m). However, they were significantly better than the ones that AB InBev published last weak (organic revenue growth of 3.6% and organic EVIT growth of 1.2% and published figures of respectively -6% and -10.3%)
- Compared to the consensus expectations on revenue, the two regions that did not meet expectations was America and Europe, falling short by about 2-3% but Asia Pacific over delivered by about 5% (and Africa being more or less in line).
- IndeedAsia Pacific with 11.6% organic revenue growth and 30.9% organic operating profit growth
 was the strongest area for Heineken in the first half. The underluing momentum continued to be
 strong in Viernam, Cambodja and China and in Indonesia, Heineken was up against weak comps as
 last year was adversely impacted by the minimart regulation change (no alcohol sale in minimarts).
- The weakest region was Africa Middle East and Eastern Europe (organic revenue growth of 1% and operating profit growth of -14.3%) were weak macro-economics (Nigeria, DRC, Russia) and tourisme (Egypt) impact beer consumption.
- In the Americas organic revenue growth of 7.3% and operating profit growth of 20% were driven by high single digit volume growth in Mexico but also in the US depletions were positive (slightly for Heineken and Dos Equis but double digit for Tecate Light). US operating profit benefited from the lower import costs of the Mexcian and Dutch brands.
- In Europe organic revenue growth was 2.4%, with revenue per hectolitre up 0.8%, following a strong innovation and premiumisation agenda. However, deflationary pressure and off trade pricing pressure resulted in limited pricing for the region. With higher priced innovation and premium products coupled with strong cost decipline resulted in an operating profit growth of 15.7%.
- For the full year 2016 Heineken confirms its expectation to deliver further organic revenue and
 profit growth, with margin expansion in line with the medium term margin guidance of a year on
 year improvement in operating profit (beia) margin of around 40bps. Given that margin expanded
 by 124bps in the first half, this does does take into account that comparatives in the second half
 will get tougher and that currency headwinds will increase.



Our fair value of EUR90 is based on a risk free rate of 1.6% and an equity risk premium of 7%.

NEXT CATALYSTS

26 October 2016: trading update Q3





Analyst: Nikolaas Faes 33(0) 6 11 12 44 44 nfaes@bryangarnier.com Sector Team: Loïc Morvan Antoine Parison Cédric Rossi Virginie Roumage

Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

Distribution of stock ratings

BUY ratings 56.4%

NEUTRAL ratings 32.9%

SELL ratings 10.7%

Research Disclosure Legend

| 1 | Bryan Garnier shareholding in Issuer | Bryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer"). | No |
|----|---|--|-----|
| 2 | Issuer shareholding in Bryan Garnier | The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more members of the Bryan Garnier Group. | No |
| 3 | Financial interest | A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report | |
| 4 | Market maker or liquidity provider | A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer or in any related derivatives. | |
| 5 | Lead/co-lead manager | In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives. | |
| 6 | Investment banking agreement | A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services. | |
| 7 | Research agreement | A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report. | |
| 8 | Analyst receipt or purchase of shares in Issuer | The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares. | No |
| 9 | Remuneration of analyst | The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group. | No |
| 10 | Corporate finance client | In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months. | No |
| 11 | Analyst has short position | The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer. | No |
| 12 | Analyst has long position | The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer. | No |
| 13 | Bryan Garnier executive is an officer | A partner, director, officer, employee or agent of the Bryan Garnier Group, or a member of such person's household, is a partner, director, officer or an employee of, or adviser to, the Issuer or one of its parents or subsidiaries. The name of such person or persons is disclosed above. | No |
| 14 | Analyst disclosure | The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report. | Yes |
| 15 | Other disclosures | Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed). | No |

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

| London |
|-----------------------------------|
| Beaufort House |
| 15 St. Botolph Street |
| London EC3A 7BB |
| Tel: +44 (0) 207 332 2500 |
| Fax: +44 (0) 207 332 2559 |
| Authorised and regulated by the |
| Financial Conduct Authority (FCA) |
| |

Paris 26 Avenue des Champs Elysées 75008 Paris Tel: +33 (0) 1 56 68 75 00 Fax: +33 (0) 1 56 68 75 01 Regulated by the Financial Conduct Authority (FCA) and the Autorité de Contrôle prudential et de

resolution (ACPR)

New York 750 Lexington Avenue New York, NY 10022 Tel: +1 (0) 212 337 7000 Fax: +1 (0) 212 337 7002 FINRA and SIPC member

Munich Widenmayerstrasse 29 80538 Munich Germany +49 89 2422 62 11

New Delhi The Imperial Hotel Janpath New Delhi 110 001 Tel +91 11 4132 6062 +91 98 1111 5119 Fax +91 11 2621 9062 Geneva rue de Grenus 7 CP 2113 Genève 1, CH 1211 Tel +4122 731 3263 Fax+4122731 3243 Regulated by the FINMA

Important information

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm and/or associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report. Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited immediately and should not rely on it for any purposes whatsoever.

Notice to US investors

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.