### Food retailing

### **Ahold Delhaize**

Price EUR21.64

Bloomberg Reuters 12-month High / Low (EUR) Market Cap (EURm) Ev (BG Estimates) (EURm) Avg. 6m daily volume (000) 3y EPS CAGR			AD NA AD.AS 22.0 / 16.5 27,727 29,949 2 986 11.7%		
	1 M	3 M	6 M 3	1/12/15	
Absolute perf.	-0.3%	12.5%	8.2%	11.1%	
Food Retailing	-0.1%	-0.6%	-0.2%	-2.3%	
DJ Stoxx 600	1.0%	2.1%	4.8%	-6.1%	
YEnd Dec. (EURm)	2014	2015e	2016e	2017e	
Sales	32,774	38,203	38,635	39,989	
% change		16.6%	1.1%	3.5%	
EBITDA	2,129	2,322	2,400	2,528	
EBIT	1,250	1,318	1,385	1,477	
% change		5.5%	5.1%	6.6%	
Net income	790.7	849.0	920.7	988.8	
% change		7.4%	8.4%	7.4%	
	2014	2015e	<b>2016</b> e	2017e	
Operating margin	3.9	3.8	3.7	3.7	
Net margin	2.4	2.2	2.4	2.5	
ROE	NM	NM	NM	NM	
ROCE	15.3	16.1	15.9	16.8	
Gearing	27.1	23.3	29.8	14.2	
(EUR)	2014	2015e	<b>2016</b> e	2017e	
EPS	0.86	0.99	1.11	1.19	
% change	-	15.8%	12.1%	7.4%	

A solid set of results for Ahold standalone in Q2 2016 (first take)

Fair Value EUR25,8 (+19%)

**BUY-Top Picks** 

In view of the merger with Delhaize, Ahold has released its standalone quarterly results for Q2 2016 for the last time (standalone accounts on the left side of the attached report). Total sales came in at EUR8,951m (vs EUR8,898m expected by the consensus), up 4.4% excluding fuel at cc. As a consequence, underlying operating profit increased 7.3% (+8.0% at cc) to EUR355m (vs EUR 336m e) and net profit stood at EUR209m (vs EUR209m). This solid set of results reinforces our Buy conviction (the main pillar of which is that, via cost-sharing, the merger with Delhaize offers an alternative within a sector that is suffering an obvious lack of growth).

Total sales worked out at EUR8,951m (vs EUR8,898m expected by the consensus). In LFL terms, total growth reached +1.2% excl. fuel vs +0.8%e in the US (62% of total sales), +3.2% vs +2.4%e in the Netherlands (34% of total sales) and +1.3% vs -0.2%e in Czech Republic (4% of total sales).

In the US, IfI growth excluding fuel (+1.2%) was supported by volume growth, partly offset by price investments as part of the planned investments in customer propositions and deflation in meat and dairy categories. In the Netherlands, IfI sales grew (+3.2%) supported by strong online sales.

Bottom line, this solid set of commercial performances resulted in a flat underlying operating margin (in line with expectations) at 3.9% in the US (cost cuttings reinvested in the value proposition), +70bp (vs 9bp e) to 5.2% in the Netherlands (simplicity savings exceeded price investments, however the magnitude surprises us, notably given the dilutive impact of e-commerce business) and +74bp (vs 24bp e) to 1.7% in the Czech Republic.

Note that the transaction multiples for the divested US stores (86 units required by the antitrust authorities and with an average margin of 6.3%) seems very low to us (12% sales multiple).

### **ANALYSIS**

- 1/ Current momentum proves Ahold Delhaize's overall resilience, 2/ Ahold Delhaize has virtually no exposure to unwell emerging markets and hence, 3/ offers better visibility on operating performances for 2016 than others, 4/ Ahold Delhaize enjoys one of the best FCF profiles in the sector, 5/ ultimately, via cost-sharing, the merger between Ahold and Delhaize offers an alternative within a sector that is suffering an obvious lack of growth (Anorexic growth... the bigger the better!).
- Major execution risks (which cannot be ruled out during a merger of this scale) may arise later
  notably when the company will have to integrate the US operations. We see no execution risk
  linked to the merger before 2017. Before then, we believe both Ahold and Delhaize provide a kind
  of "insurance" within a skittish sector with no clear direction. BUY.

### **VALUATION**

- We value Ahold Delhaize at EUR25.8, given EUR500m in net synergies by mid 2019. On average between 2016 and 2019, we estimate that the merger should enhance EPS by 14.5% (3% in 2016, 14% in 2017, 20% in 2018 and 22% in 2019).
- Based on our preliminary pro forma accounts (based on EUR300m net synergies already extracted in 2017 out of EUR500m), the details of wich will be provided later (Ahold Delhaize will provide pro forma quarterly accounts on October 6<sup>th</sup>), we estimate that Ahold Delhaize is currently showing a 2017 P/E around 15x vs 16.5x on average for the sector.
- Management commented on a guidance for newco 2016 FCF which is for EUR1,3bn (vs EUR1,4bn in our current preliminary estimates). Newco should enjoy a strong FCF (yield above 6% going forward we believe, twice as much as the average of the sector) and solid debt profile (lease adjusted net debt / EBITDAR around 1.9x).

### **NEXT CATALYSTS**

Capital Market Day on 7th December in London



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### Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

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SELL ratings 11,3%

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