

LONDON . PARIS . MUNICH . NEW YORK . GENEVA . NEW DELHI



Please find our Research on Bloomberg BRYG <GO>)

23rd August 2016

	Last close	Daily chg (%)	Chg YTD (%)
Indices			
Dow Jones	18529.42	-0.12%	+6.34%
S&P 500	2182.64	-0.06%	+6.79%
Nasdaq	5244.6	+0.12%	+4.74%
Nikkei	16497.36	-0.61%	-12.80%
Stoxx 600	340.434	+0.09%	-6.94%
CAC 40	4389.94	-0.24%	-5.33%
Oil /Gold			
Crude WTI	46.86	-3.42%	+25.97%
Gold (once)	1338.71	-0.50%	+26.01%
Currencies/Rates			
EUR/USD	1.13295	+0.04%	+4.29%
EUR/CHF	1.08935	+0.26%	+0.18%
German 10 years	-0.146	+50.97%	-123.07%
French 10 years	0.142	-21.51%	-85.53%

Economic releases:

Date

23rd-Aug

JP - PMI Mfg (AUG 49.6A, 49.3P) FR - PMI Services Aug. (50.5E) DE - PMI Services Aug. (54.3E) DE - PMI Mfg Aug. (53.6E)

US - Mfg PMI Aug. (52.7E) US - New home sales Jul (580K E, 592K P)

Upcoming BG events

Date	
1st-Sept	L'OREAL (BG Paris roadshow with CFO)
8th-Sept	ACCOR (BG Roadshow with CFO)
13th-Sept	Thematic Breakfast with ARCEP
14th-Sept	SAINT GOBAIN (BG Luxembourg roadshow)
22nd-Sept	Thematic Lunch with HC specialist
30th-Sept	Thematic Breakfast with Vimpelcom

Recent reports:

Date	
26th-Jul	NICOX Don't turn a blind eye to opportunities
21st-Jul	${\sf SEMICONDUCTORS}: Looking \ for \ lost \ growth$
13th-Jul	Oncology is an increased focus
12th-Jul	DANONE No redemption
1st-Jul	UBISOFT Same player shoot again?
29th-Jun	ORANGE: Lights are turning green.

List of our Reco & Fair Value: Please click here to download



BG's Wake Up Call

HEINEKEN

BUY, Fair Value EUR88 vs. EUR90 (+11%)

On the road with Anna

Heineken's stock has shown some weakness since first half figures were published, with the company guiding towards a tougher second half in terms of comparables and currencies. However, nothing has changed in terms of fundamentals (well diversified, high emerging markets exposure, most premium portfolio) and we believe the current share price is an attractive Buy opportunity.

In brief...

SANOFI, Still looking for a match

In the end, Medivation will fall into Pfizer's hands, the two companies having entered into a definitive merger agreement under which MDVN will be acquired for USD81.50 per share (hence a total value of c.USD14Bn). This is not great news for Sanofi as the acquisition would have 1/ dramatically boosted its lagging oncology franchise; and 2/ boosted EPS and value (even when assuming a USD15bn deal).

BG's Wake Up Call Return to front page

Food & Beverages

Heineken Price EUR79.51

Bloomberg Reuters 12-month High / L Market Cap (EUR) Ev (BG Estimates) Avg. 6m daily volu 3y EPS CAGR	HEIA NA HEIN.AS 85.2 / 67.9 45,798 59,649 631.8 8.1%			
	3 M 6 M 31/12/15			
Absolute perf.	-5.5%	-3.1%	6.5%	0.9%
Food & Bev.	-1.0%	4.0%	5.4%	0.0%
DJ Stoxx 600	0.0%	0.7%	2.6%	-6.9%
YEnd Dec. (EURm)	2015	2016e	2017e	2018e
Sales	20,511	20,530	21,033	21,595
% change		0.1%	2.4%	2.7%
EBITDA	4,975	5,080	5,412	5,760
EBIT	3,381	3,486	3,694	3,932
% change		3.1%	6.0%	6.4%
Net income	2,048	2,158	2,385	2,586
% change		5.4%	10.5%	8.4%
	2015	2016e	2017e	2018e
Operating margin	16.5	17.0	17.6	18.2
Net margin	10.0	10.5	11.3	12.0
ROE	15.1	14.7	15.0	14.9
ROCE	8.2	8.3	8.8	9.4
Gearing	86.0	74.8	61.9	49.4
(EUR)	2015	2016e	2017e	2018e
EPS	3.57	3.77	4.16	4.51
% change	-	5.4%	10.5%	8.4%
P/E	22.2x	21.1x	19.1x	17.6x
FCF yield (%)	3.7%	3.8%	5.1%	5.7%
Dividends (EUR)	1.11	1.12	1.24	1.34
Div yield (%)	1.4%	1.4%	1.6%	1.7%
EV/Sales	2.9x	2.9x	2.7x	2.6x
EV/EBITDA	12.1x	11.7x	10.7x	9.7x



17.8x

17.1x

15.6x

14.2x

FV/FBIT

On the road with Anna

Fair Value EUR88 vs. EUR90 (+11%)

BUY

Heineken's stock has shown some weakness since first half figures were published, with the company guiding towards a tougher second half in terms of comparables and currencies. However, nothing has changed in terms of fundamentals (well diversified, high emerging markets exposure, most premium portfolio) and we believe the current share price is an attractive Buy opportunity.

On 1st August when Heineken published excellent first half figures (4.2% organic revenue growth and 12.6% organic operating profit growth) we updated provisionally our numbers and increased our Fair Value to EUR90 from EUR83. We have now worked the numbers more in detail and shaved our 2016 and 2017 profit forecasts by about 2% and also lowered our FV to EUR88 (fromEUR90). However this is all just fine-tuning and there is no change in the company's underlying strong fundamentals.

ANALYSIS

- Currency drag: Our forecasts take into account a EUR200m drag on operating profit from adverse currency movements in the Mexican Peso, the Brazilian Real, the British Pound, the Russian Rouble, and the Nigerian Naira. Most of these currency movements shold work themselves through by the end of the year, but the impact of the Nigerian Naira, will continue to be felt in 2017 (especially H1). In addition to the impact on operating profit, the Naira devaluation also impacts "Other net financial expenses" by about EUR40m due to its impact on outstanding foreign payables (revaluation of accumulated payables at the floating rate).
- All-in margin expansion of 40bps might prove too conservative: The company is guiding for operating margin expansion of 40bp (including currency movements and new acquisitions). We are slightly more positive and estimate full year margin expansion at 50bp to 17% from 16.5% as we expect good top-line growth in the high margin Asian business (estimated 31.8% operating margin) and premiumisation in the Americas, to offset margin pressure in the African operations. A 50bp margin expansion over the full year takes into account some margin pressure in the second half (margins were up 124bp in the first half) stemming from 1) tough comps in Europe where volumes surged by 7% in Q3 2015 on the back of excellent weather, 2) tougher comps in the Americas where organic volume growth in Mexico and US started accelerating in the second half of the year, 3) a low single-digit volume decline in Nigeria in the second half compared to mid-single digit growth (as in Q1 2015, volumes declined sharply with the presidential elections). (Of course as Heineken owns only 54% of the Nigerian operations the negative impact of the Naira devaluation and volume weakness is also reflected in lower minorities). Our 50bp growth forecast compares with a 50bp decline in our model for AB InBev and a 10bp decline for Carlsberg.
- Investment thesis confirmed: Heineken has a well diversified geographic footprint providing balanced growth. For 2016 (and this was also the case in H1), underlying trading conditions in Nigeria (est. 10% of 2015 EBIT) are difficult, but Mexico (est. 11% of 2015 EBIT) is benefiting from a positive economic environment, which high consumer confidence in Vietnam (est. 12% 2015 EBIT) is more than offsetting low consumer confidence in Brazil (est. 1% of 2015 EBIT). The company is also highly geared towards developing markets, which in H1 represented 66% of group volumes, 51% of revenue and 60% of operating profit. Furthermore, the company is number one in high-end beers that account (BG est.) for 36% of volumes and 60% of operating profit compared with 25%/37% at Carlsberg,17%/30% at AB InBev and 11%/28% at Molson Coors.

VALUATION

Our Fair Value of EUR88 is based on a risk-free rate of 1.6%, an equity risk premium of 7%, a beta of 0.95x and a long terms growth rate of 3.3%

NEXT CATALYSTS

26th October 2016: trading update Q3

Click here to download



Analyst: Nikolaas Faes 33(0) 6 11 12 44 44 nfaes@bryangarnier.com Sector Team: Loïc Morvan Antoine Parison Cédric Rossi Virginie Roumage

23 August 2016 2

BG's Wake Up Call Return to front page

Healthcare

Sanofi Price EUR69.56

Still looking for a match
Fair Value EUR83 (+19%)

NEUTRAL

Bloomberg SAN FP CACV PA Pautar

Reuters				SAST.FA		
12-month High / Low (EUR)				93.3 / 67.3		
Market Cap (EURm)				89,664		
	Avg. 6m daily vol	ume (000)			2,651	
		1 M	3 M	6 M 3	31/12/15	
	Absolute perf.	-9.2%	-2.3%	-2.3%	-11.5%	
	Healthcare	-4.0%	2.8%	4.1%	-7.1%	
	DJ Stoxx 600	0.0%	0.7%	2.6%	-6.9%	
		2015	2016e	2017 e	2018e	
	P/E	12.3x	12.7x	12.6x	11.4x	
	Div yield (%)	4.2%	4.3%	4.5%	5.0%	

ANALYSIS

- In the end, Medivation will fall into Pfizer's hands, the two companies having entered into a definitive merger agreement under which MDVN will be acquired for USD81.50 per share (hence a total value of c.USD14Bn). This is not great news for Sanofi as the acquisition would have 1/ dramatically boosted its lagging oncology franchise; and 2/ boosted EPS and value (even when assuming a USD15bn deal). Obviously, the company won't call it a day and will continue to look for other potential targets in the field (and preferably profitable ones, with a promising development pipeline). And we believe that Regeneron, Incyte or Ariad might attract SAN's interest.
- Rumours have reported interest for Biomarin (market cap of c. USD15Bn) although cancer is not really its main focus... Still, we see some pretty interesting synergies with Genzyme as 1/ BMN's commercial portfolio mainly involves enzyme replacement therapies addressing rare diseases (e.g. Aldurazyme for MPS I); 2/ its development pipeline would give access to some promising early-stage candidates, like BMN 270 (gene therapy developed as a treatment for haemophilia A).
- Note that Shire has been cited as a potential suitor for BMN on numerous occasions... However, we believe management is looking more at smaller targets (< USD5Bn), given its stretched financial ratios following the recent acquisition of Baxalta (2016e net debt/EBITDA: 3.3x).

VALUATION

Neutral rating reiterated with a FV of EUR83.

NEXT CATALYSTS

23rd October: Q3 2016 results.

Click here to download

Eric Le Berrigaud, eleberrigaud@bryangarnier.com

23 August 2016 3

BG's Wake Up Call

Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

Stock rating

BUY Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of

elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock

will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to

be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key

reasons behind the opinion.

SELL Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a

recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock

will feature an introduction outlining the key reasons behind the opinion.

Distribution of stock ratings

BUY ratings 55.7% NEUTRAL ratings 32.9% SELL ratings 11.4%

Bryan Garnier Research Team

	— - J 3411	0.00111101 100	0 302 0 2 2 2	
Healthcare Team	Pharmaceuticals	Eric Le Berrigaud (Head of Equities)	33 (0) 1 56 68 75 33	eleberrigaud@bryangarnier.com
	Biotech/Medtech	Mickael Chane-Du	33 (0) 1 70 36 57 45	mchanedu@bryangarnier.com
	Medtech/Biotech	Hugo Solvet	33 (0) 1 56 68 75 57	hsolvet@bryangarnier.com
Consumer Team	Luxury/Consumer Goods	Loïc Morvan	33 (0) 1 70 36 57 24	lmorvan@bryangarnier.com
	Beverages	Nikolaas Faes	33 (0) 1 56 68 75 72	nfaes@bryangarnier.com
	Retailing	Antoine Parison	33 (0) 1 70 36 57 03	aparison@bryangarnier.com
	Luxury /Consumer Goods	Cedric Rossi	33 (0) 1 70 36 57 25	crossi@bryangarnier.com
	Food & Beverages	Virginie Roumage	33 (0) 1 56 68 75 22	vroumage@bryangarnier.com
TMT	Video Games / Payments	Richard-Maxime Beaudoux	33 (0) 1 56 68 75 61	rmbeaudoux@bryangarnier.com
	Telecom	Thomas Coudry	33(0) 1 70 36 57 04	tcoudry@bryangarnier.com
	Software & IT Services	Gregory Ramirez	33 (0) 1 56 68 75 91	gramirez@bryangarnier.com
	Semiconductor	Dorian Terral	33 (0) 1 56 68 75 92	dterral@bryangarnier.com
Utilities		Xavier Caroen	33 (0) 1 56 68 75 18	xcaroen@bryangarnier.com
		Pierre-Antoine Chazal	33 (0) 1 56 68 75 06	pachazal@bryangarnier.com
Insurance		Olivier Pauchaut (Head of Research)	33 (0) 1 56 68 75 49	opauchaut@bryangarnier.com
Hotels/Business Services		Bruno de La Rochebrochard	33 (0) 1 56 68 75 88	bde lar och ebroch ard @bryang arnier.com
Construction/ Infrastructures Building Materials		Eric Lemarié	33 (0) 1 70 36 57 17	elemarie@bryangarnier.com
Marketing		Sophie Braincourt	33(0) 1 56 68 75 36	sbraincourt@bryangarnier.com
Market Data & Informatio	n Systems Manager	Eric Monnier	33(0) 1 56 68 75 63	emonnier@bryangarnier.com

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

London

Beaufort House 15 St. Botolph Street London EC3A 7BB

Tel: +44 (0) 207 332 2500 Fax: +44 (0) 207 332 2559

Authorised and regulated by the Financial Conduct Authority (FCA) and

Paris

26 Avenue des Champs Elysées 75008 Paris

Tel: +33 (0) 1 56 68 75 00 Fax: +33 (0) 1 56 68 75 01

Regulated by the

Financial Conduct Authority (FCA) the Autorité de Contrôle prudential et de resolution (ACPR)

New York

750 Lexington Avenue New York, NY 10022 Tel: +1 (0) 212 337 7000 Fax: +1 (0) 212 337 7002

FINRA and SIPC member

Munich

Widenmayerstrasse 29 80538 Munich Germany +49 89 2422 62 11

New Delhi

The Imperial Hotel Janpath New Delhi 110 001 Tel +91 11 4132 6062 +91 98 1111 5119 Fax +91 11 2621 9062

Geneva rue de Grenus 7 CP 2113 Genève 1, CH 1211 Tel +4122 731 3263 Fax+4122731 3243 Regulated by the FINMA



Disclaimer:

Bryan Garnier & Co Limited, registered in England Number 03034095 with registered office: Beaufort House 15 St Botolph Street, London EC3A 7BB, United Kingdom and its MIFID branch registered in France Number 452 605 512 with registered office: 26, Avenue des Champs Elysées 75008 Paris, France. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange

This Report may not be reproduced, distributed or published by you for any purpose except with the Firms' prior written permission. The Firm reserves all rights in relation to this Report.

Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Important information - This report may contain "Independent" and "Corporate/Non-independent" research reports.

Unless stated otherwise, documents in this report are classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook

Independent investment research reports:

Independent investment research reports are prepared by Bryan Garnier & Co Limited and are distributed only to clients of Bryan Garnier & Co Limited (the "Firm"). Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority ("FCA") and is a member of the London Stock Exchange.

These reports are provided for information purposes only and do not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. These reports are for general circulation to clients of the Firm and as such are not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person. The information and opinions contained in these reports have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in these reports are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of these reports. Information may be available to the Firm and/or associated companies which is not reflected in these reports. The Firm or an associated company may have a consulting relationship with a company which is the subject of these reports.

Corporate or Non-Independent investment research reports:

Non-independent research reports are prepared by Bryan Garnier & Co Limited and are being distributed only to clients of Bryan Garnier & Co Limited (the "Firm"). Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority ("FCA") and is a member of the London Stock Exchange.

These reports have been sent to you for marketing purposes only and are non-independent research within the meaning of the FCA rules. These reports are not being held out as an objective or independent explanation of the matters contained in them and should not be treated as such. These reports have not been prepared in accordance with the legal requirements designed to promote the independence of investment research. The Firm is not subject to any prohibition on dealing ahead of the dissemination of investment research. These reports usually focus on emerging European growth companies. The contents of these reports as well as the other research documents on emerging growth stocks do not contain the Firm's usual stock ratings. The intrinsic value analysis is presented to provide a framework for stock valuation and discussion, and represents an estimated value on the date of publishing, which may be subject to change without notice.

The Firm's rationale for not having ratings on the stock includes the fact that such stock may have limited market capitalisation and liquidity and while the Firm may express an opinion on the near-term movement of the stock, what action investors should take depends on many factors, including liquidity/risk tolerance, holdings timeframe and investment philosophy. Emerging companies evolve rapidly with a continuous flow of information that can significantly impact the company and in the Firm's opinion this cannot be reflected by a periodic rating. Additionally, the Firm may have an advisory relationship with the company which is the subject of these reports, including for the production of sponsored research, and may expect to receive or intend to seek compensation for investment banking services from that company in the six months following the date of these reports.

To the fullest extent permitted by law, the Firm does not accept any liability whatsoever for any direct or consequential loss arising from any use of the information contained in these reports. Information may be available to the Firm which is not reflected in these reports. They are provided for information purposes only and do not constitute an offer or solicitation to buy or sell any of the securities discussed in them. These reports are for general circulation to clients of the Firm and as such are not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited immediately and should not rely on it for any purposes whatsoever.

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000. This Report is based on information obtained from sources that Bryan Garnier & Co. Ltd. believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co. Ltd. and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available...