#### Food retailing

### Carrefour

#### Price EUR23.26

Food Retailing 4.3% -4.4% 1.0% -2.19 DJ Stoxx 600 6.0% -1.7% 0.6% -6.79  YEnd Dec. (EURm) 2015 2016e 2017e 2018e Sales 76,945 75,732 79,736 82,927 % change -1.6% 5.3% 4.0% EBITDA 3,914 3,895 4,286 4,593 EBIT 2,187 2,449 2,764 3,010 % change 12.0% 12.8% 8.9% Net income 1,113 1,162 1,370 1,536 % change 4.4% 18.0% 12.1%  Comparing margin 3.2 3.2 3.5 3.6 Net margin 1.4 1.5 1.7 1.9 ROE NM					
Absolute perf. 5.0% -9.7% -7.0% -12.79 Food Retailing 4.3% -4.4% 1.0% -2.19 DJ Stoxx 600 6.0% -1.7% 0.6% -6.79  YEnd Dec. (EURm) 2015 2016e 2017e 2018e Sales 76,945 75,732 79,736 82,927 % change -1.6% 5.3% 4.0% EBITDA 3,914 3,895 4,286 4,593 EBIT 2,187 2,449 2,764 3,010 % change 12.0% 12.8% 8.9% Net income 1,113 1,162 1,370 1,536 % change 4.4% 18.0% 12.1%  Comparing margin 3.2 3.2 3.5 3.6 Net margin 1.4 1.5 1.7 1.9 ROE NM	Reuters         CARR.PA           12-month High / Low (EUR)         32.0 / 21.3           Market Cap (EURm)         17,586           Ev (BG Estimates) (EURm)         23,799           Avg. 6m daily volume (000)         3 273				
Food Retailing 4.3% -4.4% 1.0% -2.19 DJ Stoxx 600 6.0% -1.7% 0.6% -6.79  YEnd Dec. (EURm) 2015 2016e 2017e 2018e Sales 76,945 75,732 79,736 82,927 % change -1.6% 5.3% 4.0% EBITDA 3,914 3,895 4,286 4,593 EBIT 2,187 2,449 2,764 3,010 % change 12.0% 12.8% 8.9% Net income 1,113 1,162 1,370 1,536 % change 4.4% 18.0% 12.1%  2015 2016e 2017e 2018e Operating margin 3.2 3.2 3.5 3.6 Net margin 1.4 1.5 1.7 1.9 ROE NM NM NM NM NM NM NM NM NM ROCE 9.6 8.8 9.7 10.2 Gearing 42.6 43.4 38.4 33.5 (EUR) 2015 2016e 2017e 2018e EPS 1.54 1.58 1.87 2.05 % change - 2.9% 18.0% 12.1% FCF yield (%) NM 0.3% 5.5% 6.4% Dividends (EUR) 0.93 1.05 1.14 1.24 EV/Sales 0.3x 0.3x 0.3x 0.3x EV/Sales 0.3x 0.3x 0.3x 0.3 EV/SBITDA 5.9x 6.1x 5.5x 5.1x		1 M	3 M	6 M 31	/12/15
DJ Stoxx 600         6.0%         -1.7%         0.6%         -6.79           YEnd Dec. (EURm)         2015         2016e         2017e         2018e           Sales         76,945         75,732         79,736         82,927           % change         -1.6%         5.3%         4.0%           EBITDA         3,914         3,895         4,286         4,593           EBIT         2,187         2,449         2,764         3,010           % change         12.0%         12.8%         8.9%           Net income         1,113         1,162         1,370         1,536           % change         4.4%         18.0%         12.1%           Departing margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.5           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87	Absolute perf.	5.0%	-9.7%	-7.0%	-12.7%
YEnd Dec. (EURm)         2015         2016e         2017e         2018e           Sales         76,945         75,732         79,736         82,927           % change         -1.6%         5.3%         4.0%           EBITDA         3,914         3,895         4,286         4,593           EBIT         2,187         2,449         2,764         3,010           % change         12.0%         12.8%         8.9%           Net income         1,113         1,162         1,370         1,536           % change         4.4%         18.0%         12.1%           Coperating margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.5           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.05           % change         -         2.9%         18.0% <t< td=""><td>Food Retailing</td><td>4.3%</td><td>-4.4%</td><td>1.0%</td><td>-2.1%</td></t<>	Food Retailing	4.3%	-4.4%	1.0%	-2.1%
Sales       76,945       75,732       79,736       82,927         % change       -1.6%       5.3%       4.0%         EBITDA       3,914       3,895       4,286       4,593         EBIT       2,187       2,449       2,764       3,010         % change       12.0%       12.8%       8.9%         Net income       1,113       1,162       1,370       1,536         % change       4.4%       18.0%       12.1%         Colse       2017e       2018e         Operating margin       3.2       3.2       3.5       3.6         Net margin       1.4       1.5       1.7       1.5         ROE       NM       NM       NM       NM       NM         ROCE       9.6       8.8       9.7       10.2         Gearing       42.6       43.4       38.4       33.5         (EUR)       2015       2016e       2017e       2018e         EPS       1.54       1.58       1.87       2.09         % change       -       2.9%       18.0%       12.1%         FCF yield (%)       NM       0.3%       5.5%       6.4% <td< td=""><td>DJ Stoxx 600</td><td>6.0%</td><td>-1.7%</td><td>0.6%</td><td>-6.7%</td></td<>	DJ Stoxx 600	6.0%	-1.7%	0.6%	-6.7%
% change       -1.6%       5.3%       4.0%         EBITDA       3,914       3,895       4,286       4,593         EBIT       2,187       2,449       2,764       3,010         % change       12.0%       12.8%       8.9%         Net income       1,113       1,162       1,370       1,536         % change       4.4%       18.0%       12.1%         Coperating margin       3.2       3.2       3.5       3.6         Net margin       1.4       1.5       1.7       1.5         ROE       NM       NM       NM       NM         ROCE       9.6       8.8       9.7       10.2         Gearing       42.6       43.4       38.4       33.5         (EUR)       2015       2016e       2017e       2018e         EPS       1.54       1.58       1.87       2.05         % change       -       2.9%       18.0%       12.1%         FCF yield (%)       NM       0.3%       5.5%       6.4%         Dividends (EUR)       0.93       1.05       1.14       1.24         Div yield (%)       4.0%       4.5%       4.9%       5.3%	YEnd Dec. (EURm)	2015	<b>2016</b> e	2017e	2018e
EBITDA 3,914 3,895 4,286 4,593 EBIT 2,187 2,449 2,764 3,010 % change 12.0% 12.8% 8.9% Net income 1,113 1,162 1,370 1,536 % change 2015 2016e 2017e 2018e Operating margin 3.2 3.2 3.5 3.6 Net margin 1.4 1.5 1.7 1.9 ROE NM NM NM NM NM NM NM NM ROCE 9.6 8.8 9.7 10.2 Gearing 42.6 43.4 38.4 33.5 (EUR) 2015 2016e 2017e 2018e EPS 1.54 1.58 1.87 2.05 % change - 2.9% 18.0% 12.1% FCF yield (%) NM 0.3% 5.5% 6.4% Dividends (EUR) 0.93 1.05 1.14 1.24 Div yield (%) 4.0% 4.5% 4.9% 5.3% EV/Sales 0.3x 0.3x 0.3x 0.33 EV/EBITDA 5.9x 6.1x 5.5x 5.12	Sales	76,945	75,732	79,736	82,927
EBIT 2,187 2,449 2,764 3,010 % change 12.0% 12.8% 8.9% Net income 1,113 1,162 1,370 1,536 % change 4.4% 18.0% 12.1% 2015 2016e 2017e 2018e Operating margin 3.2 3.2 3.5 3.6 Net margin 1.4 1.5 1.7 1.9 ROE NM NM NM NM NM ROCE 9.6 8.8 9.7 10.2 Gearing 42.6 43.4 38.4 33.5 (EUR) 2015 2016e 2017e 2018e EPS 1.54 1.58 1.87 2.05 % change - 2.9% 18.0% 12.1% FCF yield (%) NM 0.3% 5.5% 6.4% Dividends (EUR) 0.93 1.05 1.14 1.24 FCF yield (%) NM 0.3% 5.5% 6.4% Dividends (EUR) 0.93 1.05 1.14 1.24 EV/Sales 0.3x 0.3x 0.3x 0.3x 0.3x EV/Sales 5.9x 6.1x 5.5x 5.1x	% change		-1.6%	5.3%	4.0%
% change         12.0%         12.8%         8.9%           Net income         1,113         1,162         1,370         1,536           % change         4.4%         18.0%         12.1%           2015         2016e         2017e         2018e           Operating margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.5           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.05           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x	EBITDA	3,914	3,895	4,286	4,593
Net income         1,113         1,162         1,370         1,536           % change         4.4%         18.0%         12.1%           2015         2016e         2017e         2018e           Operating margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.9           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Divideld (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x	EBIT	2,187	2,449	2,764	3,010
% change         4.4%         18.0%         12.1%           2015         2016e         2017e         2018e           Operating margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.5           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	% change		12.0%	12.8%	8.9%
2015         2016e         2017e         2018e           Operating margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.9           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	Net income	1,113	1,162	1,370	1,536
Operating margin         3.2         3.2         3.5         3.6           Net margin         1.4         1.5         1.7         1.9           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.05           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Dividends (EUR)         0.93         1.05         1.14         1.2           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	% change		4.4%	18.0%	12.1%
Net margin         1.4         1.5         1.7         1.5           ROE         NM         NM         NM         NM           ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Dividends (EUR)         0.93         1.05         1.14         1.24           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x		2015	2016e	2017e	2018e
ROE         NM         10.2         20.0         20.1         20.1         20.0         20.1         20.0 <td>Operating margin</td> <td>3.2</td> <td>3.2</td> <td>3.5</td> <td>3.6</td>	Operating margin	3.2	3.2	3.5	3.6
ROCE         9.6         8.8         9.7         10.2           Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Dividends (EUR)         0.93         1.05         1.14         1.24           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	Net margin	1.4	1.5	1.7	1.9
Gearing         42.6         43.4         38.4         33.5           (EUR)         2015         2016e         2017e         2018e           EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1           FCF yield (%)         NM         0.3%         5.5%         6.4%           Dividends (EUR)         0.93         1.05         1.14         1.24           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	ROE	NM	NM	NM	NM
(EUR) 2015 2016e 2017e 2018e  EPS 1.54 1.58 1.87 2.09 % change - 2.9% 18.0% 12.1%  P/E 15.1x 14.7x 12.4x 11.1y  FCF yield (%) NM 0.3% 5.5% 6.4%  Dividends (EUR) 0.93 1.05 1.14 1.24  Div yield (%) 4.0% 4.5% 4.9% 5.3%  EV/Sales 0.3x 0.3x 0.3x 0.3x  EV/EBITDA 5.9x 6.1x 5.5x 5.1x	ROCE	9.6	8.8	9.7	10.2
EPS         1.54         1.58         1.87         2.09           % change         -         2.9%         18.0%         12.1%           P/E         15.1x         14.7x         12.4x         11.1x           FCF yield (%)         NM         0.3%         5.5%         6.4%           Dividends (EUR)         0.93         1.05         1.14         1.24           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	Gearing	42.6	43.4	38.4	33.5
% change       -       2.9%       18.0%       12.1%         P/E       15.1x       14.7x       12.4x       11.1x         FCF yield (%)       NM       0.3%       5.5%       6.4%         Dividends (EUR)       0.93       1.05       1.14       1.24         Div yield (%)       4.0%       4.5%       4.9%       5.3%         EV/Sales       0.3x       0.3x       0.3x       0.3x         EV/EBITDA       5.9x       6.1x       5.5x       5.1x	(EUR)	2015	2016e	2017e	2018e
P/E         15.1x         14.7x         12.4x         11.1x           FCF yield (%)         NM         0.3%         5.5%         6.4%           Dividends (EUR)         0.93         1.05         1.14         1.24           Div yield (%)         4.0%         4.5%         4.9%         5.3%           EV/Sales         0.3x         0.3x         0.3x         0.3x           EV/EBITDA         5.9x         6.1x         5.5x         5.1x	EPS	1.54	1.58	1.87	2.09
FCF yield (%) NM 0.3% 5.5% 6.4% Dividends (EUR) 0.93 1.05 1.14 1.24 Div yield (%) 4.0% 4.5% 4.9% 5.3% EV/Sales 0.3x 0.3x 0.3x 0.3x EV/EBITDA 5.9x 6.1x 5.5x 5.1x	% change	-	2.9%	18.0%	12.1%
Dividends (EUR)       0.93       1.05       1.14       1.24         Div yield (%)       4.0%       4.5%       4.9%       5.3%         EV/Sales       0.3x       0.3x       0.3x       0.3x         EV/EBITDA       5.9x       6.1x       5.5x       5.1x	P/E	15.1x	14.7x	12.4x	11.1x
Div yield (%)       4.0%       4.5%       4.9%       5.3%         EV/Sales       0.3x       0.3x       0.3x       0.3x         EV/EBITDA       5.9x       6.1x       5.5x       5.1x	FCF yield (%)	NM	0.3%	5.5%	6.4%
EV/Sales 0.3x 0.3x 0.3x 0.3x 0.3x EV/EBITDA 5.9x 6.1x 5.5x 5.1x	Dividends (EUR)	0.93	1.05	1.14	1.24
EV/EBITDA 5.9x 6.1x 5.5x 5.1x	Div yield (%)	4.0%	4.5%	4.9%	5.3%
	EV/Sales	0.3x	0.3x	0.3x	0.3x
	EV/EBITDA	5.9x	6.1x	5.5x	5.1x
EV/EBII 10.6x 9.7x 8.6x 7.8	EV/EBIT	10.6x	9.7x	8.6x	7.8x



Q2 sales and H1 results (first take): resilient margins despite pressured LFLs

Fair Value EUR30 (+29%)

BUY

Carrefour's statement, following that of Casino, reflects a mitigated consumption environment both in France (poor weather and strike action) and Europe. In this context, Q2 gross sales increased 2.3% cc to EUR20,499m (+2.7% LFL excl. fuel and calendar), a performance very much in line with expectations. Margins turned out to be very resilient so that underlying operating profit reached EUR707m (vs EUR685m e) in H1. As was already the case in Q1, poor performances at French hypermarkets (-3.1% LFL in Q2) were offset by impressive ones in Brazil (+13.1% in Q2). Sometimes, we do not know who to turn to! In our view, the share price reaction will probably depend on management's upcoming message, following a difficult communication exercise during the latest FY.

France (47% of sales / 44% of EBIT excl. global function in H1): Q2 LFL sales excl. fuel and calendar work out at -3.1% at Carrefour hypers (vs -2.7% expected by the consensus). The momentum at Carrefour Supermarchés remains very solid (LFL growth reached +2.5% vs +1.4%e). Given these commercial performance, the resilience of margin (flat in H1 vs -6 bp e) is rather surprising.

**Europe (26% of sales / 22% of EBIT excl. global function in H1):** momentum remained decent in Europe but with a sequential deceleration. In detail, Q2 LFL excl. fuel and calendar increased +1.2% (vs +1.3% e). On the whole, Carrefour continued to tap into operating leverage with a 34 bp margin appreciation (vs +33bp e) in H1. This convincing operating leverage in Europe is one of the pillar of our Buy rating. This is a good news.

LatAm (18% of sales / 38% of EBIT excl. global function in H1): remains a subject of strong satisfaction given LFL rates, which reached +15.5% excl. calendar (vs +13,2%e) in Q2, supported by the acceleration in inflation over there. Unsurprisingly this triggered a 22bp increase in operating margin (vs +20 bp e) in H1 which. The performance remain supported by Atacadao the margin of which is the highedt among Carrefour's BU we believe (~7% e).

In Asia (9% of sales / -4% of EBIT excl. global function in H1): unsurprisingly, the momentum remained under pressure with Q2 LFL growth declining -6.0% excl. calendar (vs -5,5%e). Hence, the BU is still un negative territory in H1 (-EUR1m vs -EUR6m e) because of China (LFL down -9.3%). As a reminder, according to management, Asia may bottom out in 2016.

#### **ANALYSIS**

- As was already the case in Q1, poor performances at French hypermarkets (-3.1% LFL in Q2) were offset by impressive ones in Brazil (+13.1% in Q2). Sometimes, we do not know who to turn to! But the fact remains that Carrefour has been suffering a decline in market share at its French hypers (momentum at which remains key to the equity story...) for a while now, meaning the group was to be somewhat under pressure in Q2. And we believe the hyper issue could remain the focus of todays publication. In that respect, Carrefour will struggle to reassure. In the coming months, we believe the post-summer promotions compaign in France (which was not particularly successful in 2015) will be key for reassuring on Carrefour's ability to compete with Leclerc.
- Carrefour's equity story (12,4x 2017 P/E vs 16,5x for peers) may appear as an endless prelude and we are running out of patience. The share price direction is not clear because, at some point, one struggles to understand the post-turnaround commercial strategy. If investors are not supposed to focus on the "short-term market share monitoring", as the saying goes, then let's try to clarify the long-term aim (i.e. omnichannel and premiumisation). We do hope management will bring more insight in this respect at this morning's analyst meeting (09:30 AM CET). In the press release, we foresee the outlines of a more offensive speech, especially on the e-commerce issue. Stay tuned. In our view, the share price reaction will probably depend on management's upcoming message, following a difficult communication exercise in during the latest FY.

#### **VALUATION**

Carrefour is showing a 12.4x 2017 P/E vs 16.5x for peers. Hence the stock turned out to be value.

#### **NEXT CATALYSTS**

• More offensive message from management on the e-commerce/omnichannel issue

LFL	Q1 15	Q2 15	Q3 15	Q4 15	2015	Q1 16	Q2 16e	Q2 16p
Total group	2.3%	1.7%	+3.5%	+2.1%	2.4%	+3.1%	+1.8%	2.7%
France	+2.5%	+0.9%	+1.6%	+0.2%	+1.3%	+0.0%	-0.9%	-0.9%
- ow Hypers	+2.1%	+0.5%	+0.7%	-0.7%	+0.6%	-0.6%	-2.7%	-3,1%
- ow Supers	+2.5%	+1.2%	+2.5%	+1.5%	+1.9%	+0.7%	+1,4%	+2,5%
Europe	+0.9%	-0.4%	+4.2%	+2.2%	+1.8%	+3.2%	+1,3%	+1.2%
- ow Spain	+0.3%	+2.8%	+4.6%	+2.5%	+2.6%	+3.4%	+1,0%	+0.7%
- ow Italy	-1.0%	-5.0%	+5.9%	+3.5%	+0.8%	+4.5%	+2,2%	+1.4%
- ow Belgium	+2.1%	+0.0%	+2.7%	-0.4%	+1.0%	+1.0%	+0,0%	-0.5%
LatAm	+12.5%	+10.7%	+11.7%	+11.9%	+11.7%	+13.5%	+13.2%	+15.5%
- ow Brazil	+8.4%	+7.1%	+7.4%	+8.5%	+7.9%	+9.9%	+9.6%	+13.1%
Asia	-11.3%	-9.2%	-7.5%	-12.9%	-10.3%	-4.9%	-5,5%	-6.0%
- ow China	-14.0%	-12.3%	-11.2%	-16.7%	-13.5%	-8.4%	-9,3%	-9.3%

Sources: Carrefour, Street account, Bryan Garnier estimates

Net sales	Consensus	Released	Share of sales	Delta vs cons
- France	17 118	17 179	47%	0,4%
- Europe	9 386	9 428	26%	0,4%
- LatAm	6 391	6 453	18%	1,0%
- Asia	3 196	3 229	9%	1,0%
Total	36 091	36 289	100%	0,5%
AC	Consensus	Released	Share of AC	Delta vs cons
- France	302	312	44%	3,3%
- Europe	154	155	22%	1,0%
- LatAm	269	273	39%	1,4%
- Asia	-5,8	-7,0	-1%	NM
- Central costs	-34	-26	-4%	NN
Total	685	707	100%	3,3%
Margin	Consensus	Released	-	Delta vs cons
- France	1,8%	1,8%	-	5,2
- Europe	1,6%	1,6%	-	0,9
- LatAm	4,2%	4,2%	-	2,0
- Asia	-0,2%	-0,2%	-	-3,5
Total	1,9%	1,9%	-	5,1
Var. in margin	Consensus	Released	-	Delta vs cons
- France	-6	-1	-	5,2
- Europe	33	34	-	0,9
- LatAm	20	22	-	2,0
- Asia	-159	-163	-	-3,5
Total	-3	2	-	5,1

Sources: Carrefour, Street account, Bryan Garnier estimates

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For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

#### Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

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NEUTRAL ratings 0%

SELL ratings 28%

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