### Hotels

EV/EBITDA

EV/EBIT

### AccorHotels

Price EUR37.32

Bloomberg AC FP ACCP.PA Reuters 12-month High / Low (EUR) 46.1 / 30.0 Market Cap (EURm) 10,619 Ev (BG Estimates) (EURm) 10.424 Avg. 6m daily volume (000) 1 461 3y EPS CAGR 4.7% 1 M 3 M 6 M 31/12/15 Absolute perf. 13.5% -6.5% 9.9% -6.7% Travel&Leisure 10.5% -6.3% -7.6% -14.8% DJ Stoxx 600 11.0% -1.6% 0.7% -6.3% YEnd Dec. (€m) 2014 2015e **2016**e 2017e Sales 5,454 5,581 6,063 6,616 2.3% 9.1% % change 8.6% **EBITDA** 923 986 1,079 1,261 877.8 **EBIT** 602.0 665.0 714.7 10.5% 7.5% % change 22.8% 386.0 441.8 435.1 541.3 Net income % change 14.5% -1.5% 24.4% 2015e 2014 2016e 2017e Operating margin 11.0 11.9 11.8 13.3 72 Net margin 4 1 44 82 ROE 6.2 6.8 11.1 15.2 ROCE 12.4 14.5 11.4 15.4 Gearing -4.9 18.7 18.5 2014 2015 2016e 2017e (€) **EPS** 1.68 1.88 1.69 1.93 % change 12.4% -10.4% 14.1% P/E 22.1x 22.3x 19.8x 19.4x FCF yield (%) 6.9% 7.0% 7.3% 8.6% Dividends (€) 0.95 1.00 1.10 1.25 Div yield (%) 2.5% 2.7% 2.9% 3.3% EV/Sales 2.0x 1.9x 2.0x 1.7x



11.7x

17.9x

10.6x

15.7x

11.5x

17.3x

8.9x

12.8x

Lower EBIT despite top line resilience. Broad range FY EBITguidance to reflect uncertainties

Fair Value EUR45 (+21%)

BUY

Despite AccorHotels exposure to France (28% of total number of rooms) and Brazil (7%) largely hit by major events, consolidated H1 revenue reached EUR2,598m, in line with consensus at EUR2,611m, and was up 2.% on Ifl vs.-0.2% from consensus. Nevertheless, EBIT at EUR239m was definitely lower than anticipated by the consensus (EUR260m) or our estimate of EUR266m with a margin lower 40bps vs last year at 9.2%. Beyond, AccorHotels expansion was really strong with the opening of over 19,000 rooms and H1 was marked by major transforming actions and deals for the coming years. For H2 2016, uncertainties remain, largely reflected in Management broad range EBIT guidance of between EUR670m and EUR720m (consensus at EUR716m).

### **ANALYSIS**

- Pretty resilient consolidated revenue despite major negative impacts: Actually, with revenue at EUR2,598m, down 4.7% on reported but up 2% on Ifl basis after 1.9% in Q1, this is definitely positive numbers taking into account the group exposure to France (revenue down 2.6% in H1 after -2.5% in Q1) where RevPAR was down -2.2% (market down 3.6%) o/w -12% in Paris (market down 14.2%) still affected by November events. Revenue in Americas (10% of total number of rooms) was up 1.7% (+3.1% in Q1) despite Brazil (70% of the group offer in that area) down 5.5%. Positive figure in NCEE (25% of rooms) which was up 4.1% on Ifl basis, in ASPAC (26%) up 4.8% and in MMEA (11%) up 3.2% o/w 11.5% in the Iberian Peninsula. On reported revenue (-4.7%), development contributed 1.7% while disposals impacted revenue by 5.2% and currency effects by -3.2%.
- But lower EBIT down 4% on Ifl basis: At EUR239m, EBIT was down 8.9% on reported with Ifl down 4% (+1.4% anticipated by the consensus). By geography, strong Ifl growth in NCEE, MMEA and Asia-Pacific up respectively 10.5%, 9.9% and 27.8% but more than offsetting by France down 4.2%, Americas down 54.5% and the impact of the digital plan and the acquisition & development of onefinestay and FastBooking.
- Cash flow remains robust: FFO amounted to EUR320m compared with EUR364m last year.
   Development expenditure was EUR135m up vs.EUR88m last year with maintenance capex of EUR84m (EUR64m in 2015). All in all recurring cash flow was just over EUR100m. Net debt is at EUR511m up EUR705m vs. end of December 2015 due to acquisitions. Cost of debt is again down to 2.85% (an all-time low) vs. 2.89% end of December.
- Consensus on top of the FY 2016 EBIT guidance: Taking into account the consolidation of Fairmont Raffles Hotels in H2, Management expects to generate an EBIT between EUR670m and EUR720m, a broad range reflecting current uncertainties which should weigh on attending major events scheduled i.e. OG in Brazil or Paris Motor Show. In fact, the consensus anticipates EUR716m with FRHI EBIT contribution for 6 months of EUR44m and compared to EUR661m last year.

### **VALUATION**

- At the current share price, the stock is trading 11.5x EV/EBITDA 2016e and 8.9x 2017e compares with average European peer valuation of respectively 10.1x and 9.2x
- Remember that mid-July, the Board of Directors has given the go-ahead for the project to turn
  HotelInvest into a subsidiary. A new assets valuation will be given in September having in mind
  that HotelInvest assets were valued at c.EUR7bn at the end of December 2015 representing a cap
  rate of 6.2%.

### **NEXT CATALYSTS**

- Conference call today at 8.30am CET
- Q3 revenue on 18<sup>th</sup> October + Capital market day in October (date to be defined)



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Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

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Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

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Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

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