### 12th May 2016 Food retailing

### Casino Guichard

### Price EUR51.02

Bloomberg				CO FP
Reuters				ASP.PA
12-month High /	79.5 / 35.2 5,775			
	Market Cap (EURm)			
Ev (BG Estimates			10,405 803.0	
	Avg. 6m daily volume (000)			
3y EPS CAGR				6.0%
	1 M	3 M	6 M 31	/12/15
Absolute perf.	-1.5%	27.5%	-3.4%	20.3%
Food Retailing	-5.9%	4.6%	-9.2%	-2.7%
DJ Stoxx 600	0.6%	10.3%	-11.6%	-8.5%
YEnd Dec. (EURm)	2015	2016e	2017e	2018e
Sales	46,145	41,275	41,815	43,691
% change		-10.6%	1.3%	4.5%
EBITDA	2,343	2,063	2,175	2,384
EBIT	968.0	1,261	1,309	1,423
% change		30.3%	3.8%	8.7%
Net income	412.0	358.6	412.2	472.5
% change		-13.0%	15.0%	14.6%
	2015	2016e	2017e	2018e
Operating margin	3.1	3.1	3.1	3.3
Net margin	0.9	0.9	1.0	1.1
ROE	NM	NM	NM	NM
ROCE	5.2	5.6	5.8	6.2
Gearing	48.9	18.5	18.5	18.1
(EUR)	2015	2016e	2017e	2018e
EPS	2.80	2.32	2.80	3.33
% change	-	-16.9%	20.4%	19.0%
P/E	18.3x	22.0x	18.2x	15.3x
FCF yield (%)	NM	5.1%	10.3%	10.9%
Dividends (EUR)	3.12	3.12	3.12	3.12
Div yield (%)	6.1%	6.1%	6.1%	6.1%
			0.3x	0.2x
EV/Sales	0.3x	0.3x	0.5X	0.21
EV/Sales EV/EBITDA	0.3x 5.9x	0.3x 5.0x	4.8x	4.5x

### Intention to launch a voluntary cash tender offer on Cnova shares (first take)

### Fair Value EUR57 (+12%)

Casino has just announced its intention to launch a voluntary cash tender offer on the outstanding shares in Cnova. This operation has the merit of unravelling a financial package whose consistency has never appeared in the eyes of the market. The question, however, is whether or not this could lead to a strong rerating of Cdiscount France.

Casino has just announced its intention to launch a voluntary cash tender offer on the outstanding share of Cnova currently held by public shareholders at an offer price of USD5.5 (i.e. a maximum consideration of USD196). As a reminder, the price of the IPO (end 2014) was USD7 per share. The tender offer price would represent an 82% premium to the last undisturbed share price (USD3.03 as of 27 April 2016) and 62% on the spot share price.

The prospective tender offer is conditional on the proposed transaction between Via Varejo and Cnova being completed. This latter would consist of a possible combination of Cnova Brazil with Via Varejo, the Brick & Mortar non-food business of Casino. In the end, Cnova would exclusively own Cdiscount France. Via Varejo would merge with Cnova Brazil and would no longer be a shareholder of Cnova.

### ANALYSIS

- This operation has the merit of unravelling a financial package whose consistency has never appeared in the eyes of the market (transcontinental synergies being far from obvious). This will help simplify the structure, a simplification which is the key priority of Casino along with debt redemption. From this perspective, we see the move as positive for Casino.
- It is worth remembering that Cnova Brazil is currently facing huge difficulties in Brazil, which
  explained not only by the macro-economic environment but also by company-specific issues
  (employee misconduct related to inventory management in distribution centres). Of course, these
  circumstantial difficulties obviously weigh on Cnova perception as a whole and may wipe out the
  rather good commercial performances at Cdiscount in France.
- Based on the notion that a pure player is probably far more valuable than a patchwork of very
  different business units, this deal would make sense. The question, however, is whether or not this
  could lead to a rerating of Cdiscount France given that, from now on, Cdiscount will be embedded
  in France BU... Moreover, we believe that Cdiscount is buying market share in France (so that it
  can maximise the flow on its core website and attract people to the market place) which raises the
  key question of the profitability in a valuation perspective.

### VALUATION

The sacrosanct spot SOTP currently stands at EUR51

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BUY

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	will feature an introduction outlining the key reasons behind the opinion.					

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