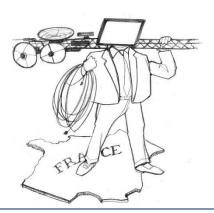
### **TMT**

### Numericable SFR

### Price EUR28.42

Bloomberg

Reuters 12-month High / Market Cap (EUI Ev (BG Estimates Avg. 6m daily vo 3y EPS CAGR	NUME.PA 48.0 / 28.1 12,453 26,849 279.0 17.4%			
	1 M	3 M	6 M 3	1/12/15
Absolute perf.	-22.1%	-17.9%	-19.1%	-15.2%
Telecom	-0.8%	-2.9%	-7.3%	-6.3%
DJ Stoxx 600	2.4%	3.0%	-5.8%	-4.7%
YEnd Dec. (EURm)	2015	<b>2016</b> e	<b>2017</b> e	<b>2018</b> e
Sales	11,039	10,808	10,886	11,054
% change		-2.1%	0.7%	1.6%
EBITDA	3,860	3,982	4,171	4,402
EBIT	0.0	0.0	0.0	0.0
% change		NM	NM	NM
Net income	682.0	649.3	821.8	1,102
% change		-4.8%	26.6%	34.1%
	2015	<b>2016</b> e	2017e	<b>2018</b> e
Operating margin	11.7	14.9	16.6	19.5
Net margin	6.2	6.0	7.5	10.0
ROE	15.9	13.0	14.2	
ROCE	2.8	4.7	5.2	
Gearing	337.5	292.8	239.5	187.2
(EUR)	2015	<b>2016</b> e	2017e	<b>2018e</b>
EPS	1.45	1.37	1.74	2.35
% change	-	-5.2%	27.0%	34.5%
P/E	19.6x	20.7x	16.3x	12.1x
FCF yield (%)	6.0%	0.0%	4.9%	7.1%
Dividends (EUR)	5.40	0.00	0.00	0.00
Div yield (%)	19.0%	NM	NM	NM
EV/Sales	2.4x	2.5x	2.4x	2.3x
EV/EBITDA	7.0x	6.7x	6.3x	
EV/EBIT	NS	NS	NS	NS



**Buying media assets from Altice** 

Fair Value EUR28,4 (0%)

NEUTRAL

According to French weekly, Le Journal du Dimanche, NC-SFR is to buy all media assets from the Altice Group and Patrick Drahi's personal holding. The transaction could amount to EUR400m. We do not expect major commercial synergies to emerge from the deal, besides operational efficiency, and also see this transaction as way of managing financial ratios across the group. The financial impact should therefore be limited, but NC-SFR's minority shareholders are exposed to a risk of Altice moving assets around within the group.

### **ANALYSIS**

NUM FP

- According to Le Journal du Dimanche, the assets bought by NC-SFR could include newspapers such
  as Libération, L'express, L'étudiant, as well as the Israeli news channel i24 News owned by Patrick
  Drahi. More importantly, NC-SFR could buy out the 49% stake Altice owns in NextRadio TV
  (BFMTV, BFM Business and RMC).
- According to the takeover bid in early February, NextRadio is valued at around EUR600m. In 2014, NextRadio generated net income of EUR17.4m and EBITDA of EUR33.8m and this is expected to be higher in 2015, with 2015 revenues up 9% YoY. According to JDD, other activities might be valued EUR100m.
- For NC-SFR and Altice, this is one step further towards convergence. NC-SFR should launch two
  new sports channels, available to SFR or competitors' customers, broadcasting in particular the
  premier league rights acquired by NC-SFR last year.
- Beyond cost cutting already going on, and improved operational efficiency, we do not believe the
  merger will generate major commercial synergies that could not have been possible otherwise.
- We believe this transaction is also a matter of managing financial ratios across the group. It should contribute to deleveraging some of Altice's international or holding entities, transferring some of the burden to NC-SFR. As a reminder, on 31st December 2015, leverage was 5.3x 2015 EBITDA at the Altice Group level, and 3.75 at the NC-SFR level.
- As already mentioned in our initiation report, minority shareholders in NC-SFR are exposed to this
  moving around of assets between the company and Altice, with the risk of favouring the interests
  of the holding company to the detriment of the daughter.

### **VALUATION**

 At this point, pending further confirmation and information from the company, we are sticking to our Fair Value of EUR28.4 with a NEUTRAL recommendation.

### **NEXT CATALYSTS**

- Press conference by Altice and Alain Weil on Wednesday 27th April.
- NC-SFR Q1 results on 10th May.

Click here to download



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### Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

### Distribution of stock ratings

BUY ratings 72%

NEUTRAL ratings 0%

SELL ratings 28%

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