### Healthcare

### Novartis

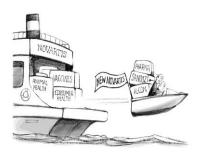
Bloomberg

Reuters

EV/EBIT

### Price CHF74.55

12-month High / Low (CHF) Market Cap (CHF) Ev (BG Estimates) (CHF) Avg. 6m daily volume (000) 3y EPS CAGR			102.3 / 68.5 199,570 202,995 6,025 5.7%	
	1 M	3 M	6 M 31	/12/15
Absolute perf.	4.7%	-7.0%	-15.0%	-14.1%
Healthcare	6.3%	1.3%	-2.5%	-7.3%
DJ Stoxx 600	2.6%	6.4%	-3.6%	-4.4%
YEnd Dec. (USDm)	2015	2016e	<b>2017</b> e	2018e
Sales	49,414	50,147	52,651	55,882
% change		1.5%	5.0%	6.1%
EBITDA	13,119	12,998	13,864	15,382
EBIT	7,544	7,498	8,364	9,882
% change		-0.6%	11.6%	18.1%
Net income	6,017	6,569	7,639	9,141
% change		9.2%	16.3%	19.7%
	2015	2016e	<b>2017</b> e	2018e
Operating margin	15.3	15.0	15.9	17.7
Net margin	12.2	13.1	14.5	16.4
ROE	8.1	8.5	9.9	11.7
ROCE	14.4	13.4	14.7	16.9
Gearing	21.4	22.5	20.9	16.6
(USD)	2015	<b>2016</b> e	2017e	2018e
EPS	5.01	4.96	5.29	5.92
% change	-	-1.0%	6.8%	11.8%
P/E	15.3x	15.5x	14.5x	12.9x
FCF yield (%)	0.6%	3.2%	4.7%	5.2%
Dividends (USD)	2.75	3.00	2.65	2.96
Div yield (%)	3.6%	3.9%	3.5%	3.9%
EV/Sales	4.2x	4.2x	3.9x	3.7x
EV/EBITDA	15.8x	16.1x	15.0x	13.3x



27.6x

27.8x

How close is the bottom?

Fair Value CHF88 vs. CHF95 (+18%)

**NEUTRAL** 

Novartis has clearly said that Q2 will be another tough quarter, but at the same time, it seems that the two issues that are weighing on the stock are being addressed and we see very little, if any, further downside risk on Alcon and Entresto. While we acknowledge that short-term catalysts are rare, we approach the next three months as a potential turning point with longer-term triggers on the horizon in the pipeline. We adjust our FV mainly to include safer estimates for Entresto and are maintaining our NEUTRAL recommendation until we have further and clearer evidence that a turning point is getting closer.

### **ANALYSIS**

NOVN VX

NOVN.VX

- We think it is a fair question to ask how far the bottom might be for Novartis because although
  Alcon and Entresto remain two hot topics not yet fully addressed, we see them more or less riskadjusted by the consensus whereas mitigating factors are starting to emerge more clearly as well
  as some (admittedly more mid-term) upsides from the pipeline.
- During yesterday's conference call, Novartis management made its best effort to address the two recurring negative questions that weigh on the stock i.e. Alcon and Entresto. On Alcon, time was left to the new Head of division to share his confidence in turning the business around and bringing it back to growth by year-end. That said, he did not commit himself to any targets as it is premature to say how quick patients and physicians will react to new marketing initiatives that are being put in place. On Entresto, as expected, Novartis showed charts supporting the thesis of a quicker take-off in Europe vs the US while also trying to reassure about the US situation. Now that reimbursement has improved, Novartis is ready to spend more on marketing, has increased the sales force by 50%, started a DTC campaign and is considering starting promotion towards PCPs. And USD5bn in peak sales was reaffirmed. We do not see how things could get worse here.
- Simultaneously, Novartis pointed out that Cosentyx is exceeding internal expectations by far and is not worried by upcoming competition from Lilly's drug as superior safety should offset perceived lower efficacy. Moreover, the opportunity in rheumatology is untapped as yet and nevertheless highly significant. The group also stressed four ongoing developments in phase III trials that each have blockbuster potential (LEE011, Fovista, AMG334, serelaxin). We have only two out of the four in our models with low probabilities of success. Soon filing of biosimilars rituximab and adalimumab in the US and Europe also remind us that Sandoz should benefit from higher top and bottom-line exposure to biosimilars in coming years. Here again, we have little to no expectations in our model as we have always had trouble in sizing the opportunity and determining the right timing for product launches.

### **VALUATION**

20.7x

24.8x

- So, in summary, we are approaching the bottom as no new warning is emerging. We see catalysts
  on the horizon. But we are still lacking short-term momentum as the CFO himself said that Q2
  would show the biggest earnings decline with the combination of higher marketing expenses for
  Alcon, Entresto and Cosentyx, the full generic impact on Gleevec and the end to the positive
  perimeter effect from the GSK asset swap. The CFO talked about a high single digit decline in core
  EBIT to be expected in Q2.
- In this context, we see Q2 2016 as a potential turning point for the story and to some extent, the Meet the Management Meeting due on 24-25th May 2016 in Basel can be seen as a catalyst that could help fine-tune impacts from currently under-estimated products and assets.
- We think this is the right time to put ourselves on a safer side re Entresto too. As such, we have reduced the net average selling price and penetration while putting 0 for the pEF opportunity (vs 20% PoS before), thereby reducing peak sales from USD5.5bn to USD4.1bn. This is largely behind our FV adjustment today but should we get closer to an inflexion point, we think it is the right thing to do.

### **NEXT CATALYSTS**

• 24-25 May 2016: Meet The Management Meeting in Basel - Click here to download



Analyst:
Eric Le Berrigaud
33(0) 1 56 68 75 33
eleberrigaud@bryangarnier.com

Sector Team : Mickael Chane Du Hugo Solvet

# Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

### Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

### Distribution of stock ratings

BUY ratings 57.6%

NEUTRAL ratings 33.8%

SELL ratings 8.6%

## Research Disclosure Legend

1	Bryan Garnier shareholding in Issuer	Bryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer").	No
2	Issuer shareholding in Bryan Garnier	The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more members of the Bryan Garnier Group.	No
3	Financial interest	A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report	No
4	Market maker or liquidity provider	A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer or in any related derivatives.	No
5	Lead/co-lead manager	In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives.	No
6	Investment banking agreement	A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services.	No
7	Research agreement	A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report.	No
8	Analyst receipt or purchase of shares in Issuer	The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares.	No
9	Remuneration of analyst	The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group.	No
10	Corporate finance client	In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months.	No
11	Analyst has short position	The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer.	No
12	Analyst has long position	The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer.	No
13	Bryan Garnier executive is an officer	A partner, director, officer, employee or agent of the Bryan Garnier Group, or a member of such person's household, is a partner, director, officer or an employee of, or adviser to, the Issuer or one of its parents or subsidiaries. The name of such person or persons is disclosed above.	No
14	Analyst disclosure	The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.	Yes
15	Other disclosures	Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed).	No

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

London		
Beaufort House		
15 St. Botolph Street		
London EC3A 7BB		
Tel: +44 (0) 207 332 2500		
Fax: +44 (0) 207 332 2559		
Authorised and regulated by the		
Financial Conduct Authority (FCA)		

# Paris 26 Avenue des Champs Elysées 75008 Paris Tel: +33 (0) 1 56 68 75 00 Fax: +33 (0) 1 56 68 75 01 Regulated by the Financial Conduct Authority (FCA) and the Autorité de Contrôle prudential et de resolution (ACPR)

New York
750 Lexington Avenue
New York, NY 10022
Tel: +1 (0) 212 337 7000
Fax: +1 (0) 212 337 7002
FINRA and SIPC member

### Munich Widenmayerstrasse 29 80538 Munich Germany +49 89 2422 62 11

# New Delhi The Imperial Hotel Janpath New Delhi 110 001 Tel +91 11 4132 6062 +91 98 1111 5119 Fax +91 11 2621 9062 Geneva rue de Grenus 7 CP 2113 Genève 1, CH 1211 Tel +4122 731 3263 Fax+4122731 3243 Regulated by the FINMA

### Important information

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm and/or associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report. Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited immediately and should not rely on it for any purposes whatsoever.

Notice to US investors

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.