15th March 2016

Luxury & Consumer Goods

Tod's Group

Price EUR73.40

Bloomberg Reuters 12-month High / Low (EUR) Market Cap (EURm) Ev (BG Estimates) (EURm) Avg. 6m daily volume (000) 3y EPS CAGR			TOD IM TOD.MI 94.8 / 65.5 2,429 2,282 136.7 6.4%		
	1 M	3 M	6 M 31	/12/15	
Absolute perf.	11.5%	-0.9%	-7.7%	0.5%	
Pers & H/H Gds	8.5%	4.2%	8.0%	0.2%	
DJ Stoxx 600	10.3%	-1.4%	-2.5%	-5.8%	
YEnd Dec. (EURm)	2014	2015e	2016e	2017e	
Sales	965.6	1,037	1,085	1,135	
% change		7.4%	4.6%	4.6%	
EBITDA	194	203	224	241	
EBIT	148.3	148.7	165.0	182.0	
% change		0.3%	11.0%	10.3%	
Net income	97.0	92.8	105.0	126.0	
% change		-4.3%	13.1%	20.0%	
	2014	2015e	2016e	2017e	
Operating margin	15.4	14.3	15.2	16.0	
Net margin	10.0	8.9	9.7	11.1	
ROE	14.7	14.5	15.6	17.8	
ROCE	19.8	19.4	21.0	23.9	
Gearing	-16.1	-17.6	-20.8	-24.5	
(EUR)	2014	2015e	2016e	2017e	
EPS	3.17	3.03	3.18	3.82	
% change	-	-4.3%	5.0%	20.0%	
P/E	23.2x	24.2x	23.1x	19.2x	
FCF yield (%)	2.3%	3.6%	4.2%	5.0%	
Dividends (EUR)	2.00	2.00	2.20	2.30	
Div yield (%)	2.7%	2.7%	3.0%	3.1%	
EV/Sales	2.4x	2.2x	2.1x	1.9x	
EV/EBITDA	11.9x	11.3x	10.0x	9.1x	
EV/EBIT	15.5x	15.3x	13.6x	12.1x	



FY 2015 EBIT margin declined 110bp to 14.3% and disappointing start of the year

Fair Value EUR82 vs. EUR84 (+12%)

NEUTRAL

FY 2015 sales grew 1.8% organically to EUR1.03bn, with a slight rebound in Q4 (but with relatively poor quality). 2015 EBIT margin declined 110bp to 14.3% and EBIT reached EUR149m (consensus: EUR153m) Group EBIT margin lost 570bp on last two years. Furthermore, despite undemanding comparison basis, sssg YTD is still negative (slightly above -6%). We reduce our 2016 EBIT by 2%. We remain Neutral on the stock with a new EUR82 FV vs EUR84 previously. The valuation is already demanding at 13.6x 2016 EV/EBIT.

ANALYSIS

- After having released its full year sales on January 21st with a 1.8% organic sales increase to EUR1.03bn, Tod's Group reported after market closure yesterday, its FY 2015 results which were slightly below expectations (with some disapointment at EBIT line). FY EBIT reached EUR148.6m (consensus: EUR153m). Profitability lost 110bp last year at 14.3%. In Q4 alone, EBIT margin declined 200bp to 10.5% partly due to negative product and distribution mix.
- As a reminder, Tod's Group FY 15 sales grew 1.8% organically including +4.5% in Q4 alone (+0.5% on 9m). Nevertheless, Q4 sales rebound was mainly due to low profitable activity. Actually wholesale outperformed retail (+5.5% vs -0.2%) and apparel did better than leather goods (+17% vs -5.1%). Tod's Group opened 25 DOS (net of closures) in 2015 to a total of 257 stores. Retail same stores sales declined 6% after -7.1% in 2014. Although November 2015 momentum was poor in Europe due to the Paris attacks, the December trend was better. In 2015, sales growth has been strongly impacted by Greater China negative trend (-12%) despite some "improvement" in Q4 (-6% vs -17% in Q3. Greater China accounts for 22% of sales.
- FY 2015 Tod's Group EBIT remained almost unchanged at EUR149m (consensus: EUR153m). EBIT margin fell 110bp to 14.3%, implying 11% in Q4 alone (-200bp). Profitability decline came from i/ negative geographical, distribution and product mix particularly in Q4 and ii/ operating deleverage and particularly from higher rents (+100bp to 12.4% of sales), consequence of 2014 and 2015 stores openings and higher labour costs (+110bp to 17.7% of sales). Actually, on last two years, Tod's Group profitability lost 570bp, consequence of too ambitious expansion strategy for Tod's brand (in ready-to-wear for instance), unefficient merchandising, lack of it-bags (leather goods sales were down 5% in 2015 after -2% in 2014) and same stores sales decline (see above).

EURm	2014	2015	chge %	
Sales	966	1,037	7.3	
EBITDA	194	203	4.4	
as % of sales	20.0	19.5	-50bp	
EBIT	148	149	0.5	
as % of sales	15.4	14.3	-110bp	
Source - Company Data: Pryon Carnier & Co. acts				

FY sales and **FBIT**

Source : Company Data; Bryan Garnier & Co. ests.

 At this stage, for 2016, we still expect sales to grow 4% (at same forex) and EBIT margin to gain 90bp to 15.2%. YTD, same stores sales declined close to 7% which can appear disappointing given the undemanding comp (-10.6% on first 10 weeks of 2015!), but with some improvement in the recent period thanks to s/s collection. Furthermore, given lower 2015 EBIT than expected, we are slightly reducing our 2016 EBIT by 2%.

VALUATION

• Tod's Group share price remained almost unchanged YTD (+7% vs DJ Stoxx). Nevertheless, at 13.6x 2016 EV/EBIT, the stock is still trading with a 13% premium vs luxury peers average. Therefore, given a demanding valuation, we remain Neutral with an unchanged EUR84 FV.

NEXT CATALYSTS

• Q1 2016 results to be released on May 11th

Click here to download



Analyst : Loïc Morvan 33(0) 1 70 36 57 24 Imorvan@bryangarnier.com Sector Team : Nikolaas Faes Antoine Parison Cédric Rossi Virginie Roumage

BRYAN, GARNIER & CO

Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

Stock rating

DIN	Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a				
BUY	recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of				
	elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock				
	will feature an introduction outlining the key reasons behind the opinion.				

NEUTRAL Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

Distribution of stock ratings

BUY ratings 64.4%

NEUTRAL ratings 28.1%

SELL ratings 7.4%

Research Disclosure Legend

1	Bryan Garnier shareholding in Issuer	er shareholding Bryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer").	
2	Issuer shareholding in Bryan Garnier	The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more member of the Bryan Garnier Group.	
3	Financial interest	A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report	
4	Market maker or liquidity provider	A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer or in any related derivatives.	No
5	Lead/co-lead manager	ager In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives.	
6	Investment banking agreement A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services.		No
7	Research agreement	A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report.	No
8	Analyst receipt or purchase of shares in Issuer	The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares.	No
9	Remuneration of analyst	neration of analyst The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group.	
10	Corporate finance client	In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months.	No
11	Analyst has short position The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer.		No
12	Analyst has long position	The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer.	No
13	Bryan Garnier executive is an officer	A partner, director, officer, employee or agent of the Bryan Garnier Group, or a member of such person's household, is a partner, director, officer or an employee of, or adviser to, the Issuer or one of its parents or subsidiaries. The name of such person or persons is disclosed above.	No
14	Analyst disclosure	The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.	Yes
15	Other disclosures	Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed).	No

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

BRYAN, GARNIER & CO

London	Paris	New York	Geneva	New Delhi
Beaufort House	26 Avenue des Champs Elysées	750 Lexington Avenue	rue de Grenus 7	The Imperial Hotel
15 St. Botolph Street	75008 Paris	New York, NY 10022	CP 2113	Janpath
London EC3A 7BB	Tel: +33 (0) 1 56 68 75 00	Tel: +1 (0) 212 337 7000	Genève 1, CH 1211	New Delhi 110 001
Tel: +44 (0) 207 332 2500	Fax: +33 (0) 1 56 68 75 01	Fax: +1 (0) 212 337 7002	Tel +4122 731 3263	Tel +91 11 4132 6062
Fax: +44 (0) 207 332 2559	Regulated by the	FINRA and SIPC member	Fax+4122731 3243	+91 98 1111 5119
Authorised and regulated by the	Financial Conduct Authority (FCA) and		Regulated by the	Fax +91 11 2621 9062
Financial Conduct Authority	the Autorité de Contrôle prudential et de		FINMA	
(FCA)	resolution (ACPR)			

Important information

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm or an associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report.

Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited and should not rely on it for any purposes whatsoever. Notice to US investors

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not

aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.

BRYAN, GARNIER & CO