#### **TMT**

### Iliad

#### Price EUR222.85

Bloomberg

Dividends (EUR)

Div yield (%)

EV/Sales

EV/EBIT

EV/EBITDA

12-month High / Market Cap (EUF Ev (BG Estimates Avg. 6m daily vo 3y EPS CAGR	231.4 / 175.5 13,078 14,200 98.10 27.2%			
.,	1 M	3 M	6 M 3	1/12/15
Absolute perf.	6.5%	4.4%	14.3%	1.3%
Telecom	4.6%	-6.2%	-8.5%	-7.1%
DJ Stoxx 600	5.8%	-8.2%	-0.5% -7.2%	-7.1%
DJ 310XX 000	3.6%	-0.2/0	-7.270	-0.0/0
YEnd Dec. (EURm)	2014	2015e	<b>2016e</b>	2017e
Sales	4,168	4,428	4,782	5,149
% change		6.2%	8.0%	7.7%
EBITDA	1,284	1,507	1,761	2,062
EBIT	0.0	0.0	0.0	0.0
% change		NM	NM	NM
Net income	278.4	350.2	426.8	582.6
% change		25.8%	21.9%	36.5%
	2014	2015e	2016e	2017e
Operating margin	13.7	15.6	17.0	20176
Net margin	6.7	7.9	8.9	11.3
ROE	12.3	13.3	14.1	16.2
ROCE	9.7	10.5	10.3	12.1
Gearing	46.9	42.5	46.1	32.7
Gearing	40.9	42.5	40.1	32.7
(EUR)	2014	2015e	<b>2016</b> e	2017e
EPS	4.73	5.85	7.13	9.73
% change	-	23.7%	21.9%	36.4%
P/E	47.1x	38.1x	31.3x	22.9x
FCF yield (%)	NM	0.4%	NM	2.6%



0.36

0.2%

3.4x

11.0x

NS

0.38

0.2%

3.2x

9.4x

NS

0.38

0.2%

3.0x

8.2x

NS

0.38

0.2%

2.8x

6.9x

NS

### Feedback from FY2015 results conference call

Fair Value EUR270 (+21%)

We reiterate our Buy rating with a Fair Value of EUR270 following the conference call on 2015 results.

We are confident in Iliad's strategy and ability to deliver ambitious plans on the fibre side. We are

**BUY** 

currently waiting for news on the Orange/Bouygues merger, and details on the price and nature of assets to be bought out by Iliad.

#### **ANALYSIS**

II D FP

ΙΙ Ν ΡΔ

- Fibre: Iliad presented an ambitious fibre roll out plan, with a target of 8m FTTH homes exceeded by 2018 and 20m by 2022. These targets appear compatible with CAPEX guidance, with Iliad stating that mobile CAPEX will decrease as fixed CAPEX takes overs. The FTTH roll out is now moving to an industrialisation phase. Free has about 200k fibre customers in very dense areas, and is now starting to pick up customers in medium dense areas. Iliad considers fibre regulations as still too favorable for Orange and is pushing for a change in the rules, especially in less dense areas.
- Landline and Mobile ARPU: On the mobile side, Iliad did not make any comments on ARPU, but said it still relied essentially on customer acquisition and retention to fuel revenue growth. Nevertheless, Iliad is enjoying a good trend in customers migrating from the EUR2 offer to the EUR20 offer, driven by a sharp increase in 4G users, and expects these migrations to transform into ARPU in the future. We believe in this strategy, but were expecting results as soon as Q4, whereas it seems more time is needed before upside kicks in. On the fixed side, Iliad said not to expect any ARPU increase soon, although the trend was better than expected, with a stabilisation over the past two quarters. In particular, Iliad said that customers coming out of promotions were contributing to the good level of ARPU.
- Guidance: Iliad reiterated 2020 EBITDA guidance for a minimum of 40%. We still see this guidance
  as slightly conservative. On the CAPEX side, Iliad gave 2016 guidance of between EUR1.25bn and
  EUR1.3, which is a little above our estimate for EUR1.23. Iliad's DSL CAPEX will be lower in 2016
  than in 2015, fibre CAPEX will be higher (with more customer connections in particular), and
  mobile CAPEX should be the same.
- M&A and French market consolidation: Iliad said it is looking at several M&A opportunities, not only in the UK, but said there was no guarantee that any of these would lead to a deal. Iliad insisted on its healthy balance sheet, saying the company was not debt-adverse. In particular, in the case of French consolidation, Iliad insisted there would be no dilution of shareholders, and asset buy outs would be financed exclusively by debt. Iliad said it was not interested in buying BtoB assets in the case of French consolidation while discussions with Orange and Bouygues are complex, from an industrial and operational point of view, although the group seemed rather confident in a positive outcome.
- Box: Regarding a new Box replacing the Revolution device, Iliad did not give any precise timing, but Xavier Niel's declarations did suggest hat a new Box might be out by the beginning of 2017.
- Iliad said the guidelines published by ARCEP on **network sharing agreements** were very demanding, but are compatible with Free's roll out plans.

#### **VALUATION**

- Iliad is now trading at trading at 8.2x EV/EBITDA 2016e
- We reiterate our BUY rating on Iliad, with a FV of EUR270, based on market consolidation.

#### **NEXT CATALYSTS**

News on the Orange-Bouygues merger talks expected by the end of March.



Analyst: Thomas Coudry 33(0) 1 70 36 57 04 tcoudry@bryangarnier.com Sector Team : Richard-Maxime Beaudoux Gregory Ramirez Dorian Terral

# Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

#### Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

### Distribution of stock ratings

BUY ratings 72%

NEUTRAL ratings 0%

SELL ratings 28%

## Research Disclosure Legend

1	Bryan Garnier shareholding in Issuer	Bryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer").		
2	Issuer shareholding in Bryan Garnier	The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more members of the Bryan Garnier Group.		
3	Financial interest	A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report		
4	Market maker or liquidity provider	A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer or in any related derivatives.		
5	Lead/co-lead manager	In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives.		
6	Investment banking agreement	A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services.		
7	Research agreement	A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report.		
8	Analyst receipt or purchase of shares in Issuer	The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares.		
9	Remuneration of analyst	The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group.		
10	Corporate finance client	In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months.		
11	Analyst has short position	The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer.		
12	Analyst has long position	long position The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer.		
13	Bryan Garnier executive is an officer			
14	Analyst disclosure	The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.	Yes	
15	Other disclosures	Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed).	No	

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

London	Paris	New York	Geneva	New Delhi
Beaufort House	26 Avenue des Champs Elysées	750 Lexington Avenue	rue de Grenus 7	The Imperial Hotel
15 St. Botolph Street	75008 Paris	New York, NY 10022	CP 2113	Janpath
London EC3A 7BB	Tel: +33 (0) 1 56 68 75 00	Tel: +1 (0) 212 337 7000	Genève 1, CH 1211	New Delhi 110 001
Tel: +44 (0) 207 332 2500	Fax: +33 (0) 1 56 68 75 01	Fax: +1 (0) 212 337 7002	Tel +4122 731 3263	Tel +91 11 4132 6062
Fax: +44 (0) 207 332 2559	Regulated by the	FINRA and SIPC member	Fax+4122731 3243	+91 98 1111 5119
Authorised and regulated by the	Financial Conduct Authority (FCA) and		Regulated by the	Fax +91 11 2621 9062
Financial Conduct Authority	the Autorité de Contrôle prudential et de		FINMA	

#### Important information

(FCA)

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm and/or associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report. Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited immediately and should not rely on it for any purposes whatsoever.

Notice to US investors

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.

resolution (ACPR)