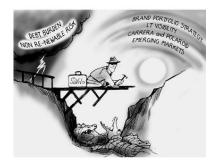
15th March 2016

Luxury & Consumer Goods

Safilo_

Price EUR8.69

| Bloomberg Reuters 12-month High / Low (EUR) Market Cap (EUR) Ev (BG Estimates) (EUR) Avg. 6m daily volume (000) 3y EPS CAGR | | | SFL IM SFLG.MI 15.1 / 7.4 544 724 132.6 -7.8% | | |
|---|-------|--------|---|--------|--|
| | 1 M | 3 M | 6 M 31 | /12/15 | |
| Absolute perf. | 13.0% | -12.8% | -20.2% | -18.9% | |
| Consumer Gds | 7.5% | 0.4% | 5.7% | -3.5% | |
| DJ Stoxx 600 | 10.3% | -1.4% | -2.5% | -5.8% | |
| YEnd Dec. (EURm) | 2014 | 2015e | 2016e | 2017e | |
| Sales | 1,179 | 1,279 | 1,359 | 1,285 | |
| % change | | 8.5% | 6.2% | -5.4% | |
| EBITDA (reported) | 111 | 82.4 | 130 | 99.0 | |
| EBIT (reported) | 75.3 | 0.8 | 89.7 | 60.5 | |
| % change | | -98.9% | | -32.5% | |
| Net income | 39.0 | -52.3 | 50.1 | 35.0 | |
| % change | | | NS | -30.1% | |
| | 2014 | 2015e | 2016e | 2017e | |
| Operating margin | 6.4 | 0.1 | 6.6 | 4.7 | |
| Net margin | 3.3 | -4.1 | 3.7 | 2.7 | |
| ROE | 4.0 | -5.6 | 5.0 | 3.4 | |
| ROCE | 4.0 | 0.2 | 4.9 | 3.4 | |
| Gearing | 16.8 | 19.2 | 13.5 | 9.5 | |
| (EUR) | 2014 | 2015e | 2016e | 2017e | |
| EPS | 0.71 | 0.11 | 0.80 | 0.56 | |
| % change | - | -84.5% | | -30.1% | |
| P/E | 12.2x | 78.4x | 10.9x | 15.5x | |
| FCF yield (%) | NM | NM | 5.5% | 10.0% | |
| Dividends (EUR) | 0.10 | 0.13 | 0.16 | 0.20 | |
| Div yield (%) | 1.2% | 1.5% | 1.8% | 2.3% | |
| EV/Sales | 0.6x | 0.6x | 0.5x | 0.5x | |
| EV/EBITDA | 6.4x | 8.8x | 5.2x | 6.5x | |
| EV/EBIT | 9.4x | 870.8x | 7.6x | 10.6x | |



FY15 results illustrate the transition year; is 2016 a more promising year?

Fair Value EUR14 (+61%)

BUY

Following the pre-announced sales publication on 29th January (+8.5% as reported, flat FX-n), Safilo reported FY15 adj. EBITDA of EUR102m, fairly in line with market expectations (EUR105m). The group recorded non-recurring costs of EUR60.5m (o/w an impairment charge of EUR40.5 and a provision of EUR17m related to an investigation by the French Competition Authority). For 2016 expects an acceleration of its going-forward portfolio (excl. Gucci) driven the its own brands and the new licensing agreements (Givenchy, Swatch and Havaianas from H2 16). The group is also announcing cost cutting measures that will release savings of up to EUR25-30m over 2016-19 after a one-off cost of EUR20m. Safilo is hosting an Analysts' presentation this morning (8am CET) to review this "complicated" first year of the 2020 Strategic Plan, but more importantly, we expect more granularity on the growth catalysts and on the initiatives to protect margins.

ANALYSIS

- Pre-announced FY15 sales of EUR1,279m (+8.5% and flat FX-n). This performance implied a 2.7% FX-n sales decline in Q4 since a robust growth in Europe (+11%) was not enough to offset softer trends in North America (Retail) and a further drop in sales in Asia-Pacific (-29%). It is worth noting that the "going-forward" portfolio (i.e. excl. all Kering licences) up 2% in Q4 and 4.3% in 2015 although the management admitted a mixed performance from the group's own brands.
- Adj. EBITDA margin declined 200bp to 8%. The GM dropped 180bp to 59.2% in 2015 but the decline was less significant in Q4 (-100bp vs. -210bp in 9M) as the negative impact from obsolescence provisions are gradually easing off. However the discontinued Kering licences (negative volume impact) and the FX headwind continued to weigh on the GM.
- Non recurring costs of EUR60.5m were recorded in 2015. A total of EUR3m are related to
 restructuring costs in the EMEA and North America regions whilst the group sustained a GW
 impairment charge of EUR40.5m due to the poor performance of the Far East's CGU. Last but not
 least, Safilo passed a EUR17m provision relating to the investigation by the French Competition
 Authority on the French eyewear market, the investigation report should be completed by end
 2016.
- Net debt reduced by 45% to EUR90m thanks to a solid FCF generation. It amounted to EUR74.8m (vs. -EUR12.4m the prior year) thanks to the first compensation payment from Kering (EUR30m), but also by a tight inventory management (positive inflow of EUR32.7m). As a consequence the net debt was down by ~45% to EUR90m vs. a year ago.

Safilo Adjusted 2015 Adjusted Results*:

| · · · | | | | | |
|---------------------------------------|-------|-------|----------|--|--|
| EURm | 2014 | 2015 | % change | | |
| Net sales | 1,179 | 1,279 | 8.5 | | |
| Adjusted EBITDA * | 118.4 | 102.4 | -13.5 | | |
| % of sales | 10.0 | 8.0 | -200bp | | |
| Adjusted net profit * | 44.5 | 6.9 | -84.4 | | |
| · · · · · · · · · · · · · · · · · · · | | | | | |

* Adj. results= excl. two restructuring charges amounting EUR3m, a GW impairment charge of EUR40.5m and a provision of EUR17m relating to an investing from the French Competition Authority

Management should give more details about the catalysts for 2016. Top line: Safilo expects a higher contribution from its own brands whilst the licensed brand portfolio will continue to be well-oriented, although it is the final year of the Gucci as a traditional license. Moreover three new licenses will positively play this year: Givenchy, Swatch (from April) and Havaianas (from H2 16). Margin: SFL announced cost-cutting measures which are expected to yield savings of EUR25-30m over the 2016-19 period after one-off charges of EUR20m.

VALUATION

As expected the FY15 results reflect the difficult transition year, but we believe that investors will
now focus on the promising outlook that will be presented today at the Analysts Meeting.

NEXT CATALYSTS

Analysts' Meeting today (8am CET) // Q1 16 Results on 10th May.



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Stock rating

| DIN/ | Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a | | | | |
|--|---|--|--|--|--|
| BUY | recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of | | | | |
| elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published up | | | | | |
| | will feature an introduction outlining the key reasons behind the opinion. | | | | |
| | | | | | |

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