#### 10th February 2016

### Food & Beverages

## Carlsberg Price DKK547.50

Market Cap (DK Ev (BG Estimate	Reuters 12-month High / Low (DKK) Market Cap (DKKm) Ev (BG Estimates) (DKKm) Avg. 6m daily volume (000)			
	1 M	3 M	6 M 31	/12/15
Absolute perf.	-6.9%	-0.6%	-9.1%	-10.6%
Food & Bev.	-2.0%	-7.5%	-4.5%	-6.9%
DJ Stoxx 600	-9.4%	-17.7%	-22.1%	-15.4%
YEnd Dec. (DKKm)	2014	2015e	2016e	2017e
Sales	64,506	64,988	64,355	65,698
% change		0.7%	-1.0%	2.1%
EBITDA	12,561	11,532	11,279	12,145
EBIT	8,458	7,159	6,941	7,843
% change		-15.4%	-3.1%	13.0%
Net income	5,496	3,779	3,564	4,239
% change		-31.2%	-5.7%	18.9%
	2014	2015e	2016e	2017e
Operating margin	13.1	11.0	10.8	11.9
Net margin	8.5	5.8	5.5	6.5
ROE	10.5	6.9	6.3	7.1
ROCE	5.3	4.7	4.6	5.2
Gearing	74.3	65.0	56.8	47.5
(DKK)	2014	2015e	2016e	2017e
EPS	35.92	24.70	23.29	27.70
% change	-	-31.2%	-5.7%	18.9%
P/E	15.2x	22.2x	23.5x	19.8x
FCF yield (%)	1.9%	5.3%	5.2%	6.2%
Dividends (DKK)	6.48	6.80	7.14	7.50
Div yield (%)	1.2%	1.2%	1.3%	1.4%
EV/Sales	2.3x	2.2x	2.2x	2.1x
EV/EBITDA	11.6x	12.4x	12.4x	11.3x
EV/EBIT	17.2x	20.0x	20.2x	17.5x

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Carlsberg delivered this morning 2015 revenues in line with expectations and operating profit before special items 1.5% ahead (DKK8457 vs DKK8323 consensus). After a poor 2015 with organic operating profit decline of 7%, the company expects low single digit organic operating profit growth for 2016.

### ANALYSIS

Fair Value DKK485 (-11%)

A lot of exceptional costs and mediocre 2016 outlook

- Operating profit declined organically by 7%. This was in line with expectations expressed in the Q3 announcement in November 2015. Carlsberg delivered strong results of +13% in Asia, a modest decline of 3% in Western Europe and a decline of 19% in Eastern Europe. Reported operating profit was DKK 8,457m, affected by a negative currency impact of DKK -130m and a negative acquisition impact from the consolidation of Eastern Assets in China.
- Reported net profit was DKK -2,926m (2014: DKK 4,414m). This significant reduction was partly due to the decline in operating profit, but mainly due to special items as a result of asset impairment and restructuring charges related to Funding the Journey.
- In Western Europe Operating profit for the year declined organically by 3% despite growth in gross
  profit. Although gross profit margin improved, operating margin declined by 80bp to 13.7%. The
  lower operating profit was mainly caused by increased marketing investments in some markets to
  support product launches and strengthen the brand equity of key brands, and the fact that
  Carlsberg have not achieved the full range of anticipated savings. In Q4, operating profit grew by
  2% organically, driven by improved price/mix and cost control. The operating profit margin
  improved by 10bp in Q4.
- In Eastern Europe, operating profit declined organically by 19%. While gross profit per hl increased
  organically by approximately 10% due to the favourable price/mix, the lower volumes and
  increased sales and marketing investments impacted operating profit negatively. Reported
  operating profit declined by 36%, affected by the very negative currency impact.

#### VALUATION

- DCF based fair value of DKK 485
- NEXT CATALYSTS
- Conference call today.

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JLLL

SELL

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For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

#### Stock rating

	e					
BUY	Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a					
201	recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of					
elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published upda						
	will feature an introduction outlining the key reasons behind the opinion.					

NEUTRAL Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements that could include a SWOT analysis, momentum, technical aspects or the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

#### Distribution of stock ratings

BUY ratings 72%

NEUTRAL ratings 0%

SELL ratings 28%

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