### Sector View

	1 M	3 M	6 M	31/12/14
Travel&Leisure	-0.1%	9.1%	5.1%	19.6%
DJ Stoxx 600	-4.8%	5.7%	-5.5%	6.8%
*Stoxx Sector Indices				

Companies covered					
ACCORHOTELS		BUY	EUR53		
Last Price	EUR36.68	Market Cap.	EUR8,631m		
InterContinental Hotels		NEUTRAL	2650p		
Last Price	2538p	Market Cap.	GBP5,993m		
MELIA HOTELS		BUY	EUR15		
Last Price	EUR11.415	Market Cap.	EUR2,272m		
KORIAN		SELL	EUR38		
Last Price	EUR33.065	Market Cap.	EUR2,627m		
ORPFA		BUY	FUR76		

ORPEABUYEUR76Last PriceEUR74.31Market Cap.EUR4,463m



### Top picks Hotels: Again Melia Hotels + Accor Hotels

### LOOKING BACK ON Q4 2015

**The two main European hoteliers** underperformed during Q4 while **IHG** benefited from better Q3 results despite high comps in Americas (65% of total number of rooms).

In fact, **IHG** was up 16.4% in euros in absolute terms (+10.6% compared with the DJ Stoxx) while **Accor Hotels** reported the worse performance, down 4.2% in absolute terms and -8.9% vs. the DJ Stoxx which was largely due to the November 13<sup>th</sup> terrorist attacks. And nearly the same negative performance for **Melia Hotels**, down 2.1% and 7% vs. the DJ Stoxx, which was impacted by political uncertainties (IBEX was down during Q4) and despite sustained economic and financial results.

During FY2015, Melia Hotels reported definitely the best performance up 37.5% in absolute term compared with +7.1% for Accor Hotels and 2.4% for IHG.

In Dependence care, Orpea (+3.8%) slightly outperformed Korian (flat) in Q4, impacted by the decision of the Board of Directors on 19<sup>th</sup> November to remove Yann Coléou with immediate effect and to appoint of Sophie Boissard, who will take up her position on 26th January 2016. <u>During FY2015</u>, Orpea significantly outperformed Korian, respectively up 42.2% and 11.5%.

#### WHAT WE SEE FOR Q1 2016

**The Hotel industry** is in good shape and the fundamentals remain strong especially in **Europe** with a favourable balance between supply-demand and RevPAR still significantly lower than the previous peak.

**The Dependence care** sector should continue to confirm its resilience with companies having dynamic growth strategies abroad. Regarding **Korian**, we are confirming our sell opinion after the Board's decision to remove Yann Coléou at the end of November and await the arrivals of the new CEO at the end of January and the new CFO (the name should be announced shortly) announced for 1<sup>st</sup> March 2016.

### **CONCLUSIONS AND TOP PICKS**

We add **Accor Hotels** to our top pick list. Beyond challenging short-term trading due to the November 13<sup>th</sup> terrorist attacks in Paris (France generates 30% of consolidated EBIT o/w 60% coming from Paris/Ile de France), we estimate that the current valuation represents a good entry point.

<u>Firstly</u>, based on Accor Hotels' EBIT sensitivity (1% RevPAR decrease explained 50/50 by occupancy and rate having an impact of EUR19m), the share price decrease of 7% since the attacks, should imply a lower RevPAR of 3%pt, i.e. c.10% in France or over 20% in Paris/IIe de France compared with nearly 5% anticipated for the group in 2016, a FY impact which seems to us excessive (RevPAR in France was down 2.7% in November and COP 21 should have a positive impact on December). <u>Secondly</u>, beyond the HotelInvest transformation which is well engaged, the signing of an agreement for the acquisition of FRHI (closing scheduled by the end of H1 2016) represents a major move with a network perfectly complementary with that Accor Hotels and a deal that should be accretive on 2017e. <u>Thirdly</u>, taking even longer than anticipated, the group should finalise the deal with China Lodging with is another significant development for the group. <u>Finally</u>, at the current share price and taking into account our hypotheses, i.e. the integration of FRHI on a FY basis in 2016, the stock is trading at 10.3x EV/EBITDA 2015e and 9.5x 2016e which compares with an average European peers' valuation of respectively 9.9x and 9.0x.

We are confirming **Melia Hotels** on the list. The FY 2015 results, which will be released at the end of February, should be outstanding, notably sustained by the recovery in Spain. Remember that following the strong Q3 results and bookings for Q4, management upgraded in early November its expectation for the full year to double-digit RevPAR growth from a high single-digit (RevPAR in Spain representing nearly 50% of the total number of rooms was up 12.4% at the end of November). Moreover, the convertible bond (which continues to generate volatility on the share price) should be forced by April 2016 and along with the preference share (EUR76m at 7.8%) ending in June, financials won't be an issue for a while and should give Melia new development opportunities.

### NEXT CATALYSTS

Accor Hotels: FY results on 18<sup>th</sup> February Melia Hotels: FY results at the end of February IHG: FY results on 23<sup>rd</sup> February Korian: FY 2015 revenue on 10<sup>th</sup> February (after closing) Orpea: FY 2015 revenue on 10<sup>th</sup> February (before opening)

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### Stock rating

BUY	Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a
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	elements including a SWOT analysis, positive momentum, technical aspects and the sector backdrop. Every subsequent published update on the stock
	will feature an introduction outlining the key reasons behind the opinion.

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### Distribution of stock ratings

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