6th January 2016

Healthcare

Sanofi

Bloomberg

Price EUR77.57

Reuters 12-month High Market Cap (EU Avg. 6m daily vo	SASY.PA 100.7 / 73.3 101,278 3 059			
	1 M	3 M	6 M 3	1/12/14
Absolute perf.	-2.1%	-8.7%	-12.0%	2.5%
Healthcare	-0.4%	3.6%	-2.6%	12.5%
DJ Stoxx 600	-3.8%	2.5%	-7.0%	4.1%
	2014	2015e	2016 e	2017e
P/E	14.9x	13.8x	13.7x	13.2x
Div yield (%)	3.7%	3.9%	4.1%	4.3%

Termination of agreement with Mannkind on Afrezza

Fair Value EUR90 (+16%)

NEUTRAL

ANALYSIS

SAN FP

- Mannkind announced yesterday the termination of the licence and collaboration agreement with Sanofi for the development and commercialisation of the short-acting inhaled insulin Afrezza. It is said in the press release that the two companies will commence shortly the transition from Sanofi to Mannkind that will last between 90 and 180 days. As per the agreement, the termination will be effective no later than 6 months from the notice of termination, i.e. 4 July 2016. Actually the objective is to make the transition shorter and to terminate the agreement by early April. Sanofi paid USD150m upfront and our understanding is that there is no further financial obligation from any party except that the loan facility granted by Sanofi remains in place.
- The decision taken by Sanofi should not be a surprise to anyone. It has been said that it was Chris Viehbacher's decision to in-license the drug but this one has been a true disappointment since its launch in 2014 in the US. The clinical results were mixed, the label was restrictive, the scepticism from physicians about long-term effects of inhaling insulin on the lung was resilient and support from payers was poor. For the first nine months of 2015, Afrezza reported EUR5m in sales.

VALUATION

- We were expecting USD100m at peak for Afrezza around the turn of the decade but the drug
 would have struggled to reach break-even any way. It had already been de-emphasised since the
 new management took the reins of the company. It has therefore no impact on our FV.
- This termination makes things even clearer: in the diabetes franchise, Toujeo and LixiLan will be the drugs in focus from a commercial perspective for the next few years.

NEXT CATALYSTS

• 9 February 2016 : FY 2015 results

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NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

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SELL ratings 8,5%

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