#### Sector View

## Consumer durables

Emerging Markets: Are adidas, SEB and Luxottica "safe-havens" in 2016?

	1 M	3 M	6 M	31/12/15
Consumer Gds	-3.5%	-5.7%	-8.6%	-5.9%
DJ Stoxx 600	-5.2%	-8.6%	-15.5%	-7.5%
*Stoxx Sector Indices				

Compan	ies	cov	ere
--------	-----	-----	-----

ADIDAS GROUP		BUY	EUR102	
Last Price	EUR91,28	Market Cap.	EUR19,097m	
GROUPE SEB		BUY	EUR105	
Last Price	EUR88,86	Market Cap.	EUR4,458m	
LUXOTTICA		BUY	EUR66	
Last Price	EUR55,3	Market Cap.	EUR26,746m	

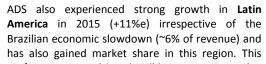


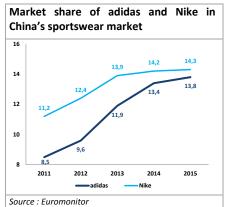
Beyond Essilor (our Top Picks for Q1), three other stocks in our Consumer Goods coverage continue to beat the DJ Stoxx 600 Consumer Goods so far after a robust outperformance in 2015: (i) adidas (+7.5% ytd and +39% in 2015), (ii) Groupe SEB (flat vs. the index and +37%) and (iii) Luxottica (+1% and +16%) thanks to the ongoing momentum fuelled, in particular, by emerging markets. In our view, most EMs should remain growth drivers for these three groups and therefore be a key differentiating factor within a context of growing concerns about these countries.

#### **ANALYSIS**

adidas Group: ongoing success in Greater China (~12% of sales) and LatAm (~11%). Since its
destocking issues in China over 2008-09, the German group has experienced a significant recovery
thanks to efficient execution and a push on the lifestyle offering (~30-40%e of overall revenue)

driven by the impressive success of Originals and NEO brands. This development was also supported by Chinese stars to remain connected with local customers. Growth of the main performance categories (running, etc.) ramped up recently, boosted by the increasing participation rates in sports following the government campaigns. Last growth driver: adidas continues to extend its distribution network in Tier 3-4 cities. As such, ADS has caught up with Nike (see rhs graph) and we expect 9% FX-n growth in 2016 after +16%e in 2015.





performance was driven by all key categories such as Football, Training, Running and Originals and was fairly broad-based across the region (Mexico, Argentina, Colombia, Brazil, etc.) while ADS will certainly capitalise on the Summer O.G. in Rio (5-21 August) to achieve another sales increase in 2016 (BG ests: +7%). Our relatively conservative assumption is justified by the "high price increases" implemented this year.

- Groupe SEB: upbeat outlook on China (~21% of sales) and optimism about Brazil (~5%). In a flattish Chinese small household equipment market, Supor achieved ~17% LFL growth in 2015 thanks to: (i) innovation (increase in the value-added of its products), (ii) a wider product line-up with the introduction of new categories (kitchen tools, H&P care, etc.) and (iii) an increase in the number of POS (>50,000 at end-2015). At the FY14 sales call last week, management expressed his confidence in robust growth for 2016 (BG: +10%e) as the underlying trends remain healthy (shift
  - to domestic consumption) and Supor will rely on the three above-mentioned growth drivers.
- The backdrop in Latin America (~8% of sales) is more volatile given the economic turmoil in Brazil (~4-5% of sales). In this region SEB posted 3.4% LFL growth in 2015 despite a mid-single-digit decline in Brazil in Q4, which is still better than the market trends. However SEB remains optimistic about some slight growth for 2016 as the group has a number of advantages: (i) a local production footprint that mitigates the negative impact from the fall in the BRL vs. the USD/CNY whose impact is more harmful for low-cost players and private



labels (100% produced in China), (ii) SEB's manufacturing activity in Brazil is being reorganised, we understand that SEB might want to ramp up the production of its plant located in the Northern part of the country where labour costs are lower (enhanced competitiveness). These measures will not prevent SEB from increasing prices in 2016 but management guides for a slight increase in Latin America (BG: +3%e), helped by a good performance in Colombia (~2% of sales).

(To be continued next page)

• Luxottica: sunny outlook for emerging markets in 2016. Following the launch of new collections at a lower price (-10-15% on average, up to -20-25% for high end brands), LUX registered a strong rebound in volumes in China (~2% of sales) in Q4 15, which validates the pricing strategy implemented by LUX to match the local purchasing power (like in Brazil a few years ago). The Wholesale division should benefit from this rebound throughout 2016, as well as distribution gains. In Retail, the new store openings (LensCrafters and SGH) should be partly offset by a tough situation in H-K/Macau. Consequently we anticipate 8% FX-n growth for China in 2016.

Latin America (~6% of sales) remained a significant growth driver for Luxottica with 15.2% FX-n in 9M 15 and +13.6% in Q3, including a double-digit increase in Brazil (~4% of sales). In our view, this performance is the consequence of its local presence since ~50% of volumes sold there (Ray-Ban, Oakley, Vogue and Arnette) are now produced locally. This footprint enabled LUX to reduce prices (no more customs duties) and lead times. Interestingly, the top-end of the brand portfolio grew robustly as Brazilians made their purchases at home rather than abroad (U.S, Europe) due to the collapse in the BRL. SGH comps were up double-digit in Mexico and Brazil. Against this context, we expect 10% FX-n for 2016, helped by the O.G. in Rio (Oakley endorses many athletes, especially the U.S team).

### **VALUATION**

- With regards to China and Latin America, we believe than adidas, SEB and Luxottica should be safe-havens as they benefit from solid trends in their respective markets and a successful strategy there
- However investor attention will also be on the Russian situation (~7% of ADS sales and ~3% of SEB's revenue), as well as on the successful turnaround in North America (~15% of sales) for the German group. Naturally this region will also remain LUX's main catalyst for 2016 as it accounts for 56% of sales, especially for the Retail Division (LensCrafters: new store concept, partnership with Macy's).

### **NEXT CATALYSTS**

- Luxottica: FY15 Sales on 29<sup>th</sup> January // FY15 Results on 1<sup>st</sup> March // Investor Day on 2<sup>nd</sup> March
- **Groupe SEB:** FY15 Results on 25<sup>th</sup> February 2016
- adidas Group: FY15 Results on 3<sup>rd</sup> March.

Click here to download document



Analyst: Cédric Rossi 33(0) 1 70 36 57 25 crossi@bryangarnier.com Consumer Analyst Team: Nikolaas Faes Loïc Morvan Antoine Parison

# Bryan Garnier stock rating system

For the purposes of this Report, the Bryan Garnier stock rating system is defined as follows:

### Stock rating

BUY

Positive opinion for a stock where we expect a favourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential upside based on valuation), but also takes into account a number of elements including a SWOT analysis, positive momentum, technical aspects and the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

NEUTRAL

Opinion recommending not to trade in a stock short-term, neither as a BUYER or a SELLER, due to a specific set of factors. This view is intended to be temporary. It may reflect different situations, but in particular those where a fair value shows no significant potential or where an upcoming binary event constitutes a high-risk that is difficult to quantify. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

SELL

Negative opinion for a stock where we expect an unfavourable performance in absolute terms over a period of 6 months from the publication of a recommendation. This opinion is based not only on the FV (the potential downside based on valuation), but also takes into account a number of elements including a SWOT analysis, positive momentum, technical aspects and the sector backdrop. Every subsequent published update on the stock will feature an introduction outlining the key reasons behind the opinion.

## Distribution of stock ratings

BUY ratings 60,2%

NEUTRAL ratings 30,8%

SELL ratings 9%

# Research Disclosure Legend

1	Bryan Garnier shareholding in Issuer	Bryan Garnier & Co Limited or another company in its group (together, the "Bryan Garnier Group") has a shareholding that, individually or combined, exceeds 5% of the paid up and issued share capital of a company that is the subject of this Report (the "Issuer").	No
2	Issuer shareholding in Bryan Garnier	The Issuer has a shareholding that exceeds 5% of the paid up and issued share capital of one or more members of the Bryan Garnier Group.	No
3	Financial interest	A member of the Bryan Garnier Group holds one or more financial interests in relation to the Issuer which are significant in relation to this report	No
4	Market maker or liquidity provider	A member of the Bryan Garnier Group is a market maker or liquidity provider in the securities of the Issuer or in any related derivatives.	No
5	Lead/co-lead manager	In the past twelve months, a member of the Bryan Garnier Group has been lead manager or co-lead manager of one or more publicly disclosed offers of securities of the Issuer or in any related derivatives.	
6	Investment banking agreement	A member of the Bryan Garnier Group is or has in the past twelve months been party to an agreement with the Issuer relating to the provision of investment banking services, or has in that period received payment or been promised payment in respect of such services.	No
7	Research agreement	A member of the Bryan Garnier Group is party to an agreement with the Issuer relating to the production of this Report.	No
8	Analyst receipt or purchase of shares in Issuer	The investment analyst or another person involved in the preparation of this Report has received or purchased shares of the Issuer prior to a public offering of those shares.	No
9	Remuneration of analyst	The remuneration of the investment analyst or other persons involved in the preparation of this Report is tied to investment banking transactions performed by the Bryan Garnier Group.	No
10	Corporate finance client	In the past twelve months a member of the Bryan Garnier Group has been remunerated for providing corporate finance services to the issuer or may expect to receive or intend to seek remuneration for corporate finance services from the Issuer in the next six months.	No
11	Analyst has short position	The investment analyst or another person involved in the preparation of this Report has a short position in the securities or derivatives of the Issuer.	No
12	Analyst has long position	The investment analyst or another person involved in the preparation of this Report has a long position in the securities or derivatives of the Issuer.	No
13	Bryan Garnier executive is an officer	A partner, director, officer, employee or agent of the Bryan Garnier Group, or a member of such person's household, is a partner, director, officer or an employee of, or adviser to, the Issuer or one of its parents or subsidiaries. The name of such person or persons is disclosed above.	No
14	Analyst disclosure	The analyst hereby certifies that neither the views expressed in the research, nor the timing of the publication of the research has been influenced by any knowledge of clients positions and that the views expressed in the report accurately reflect his/her personal views about the investment and issuer to which the report relates and that no part of his/her remuneration was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.	Yes
15	Other disclosures	Other specific disclosures: Report sent to Issuer to verify factual accuracy (with the recommendation/rating, price target/spread and summary of conclusions removed).	No
		I .	

A copy of the Bryan Garnier & Co Limited conflicts policy in relation to the production of research is available at www.bryangarnier.com

London	Paris	New York	Geneva	New Delhi
Beaufort House	26 Avenue des Champs Elysées	750 Lexington Avenue	rue de Grenus 7	The Imperial Hotel
15 St. Botolph Street	75008 Paris	New York, NY 10022	CP 2113	Janpath
London EC3A 7BB	Tel: +33 (0) 1 56 68 75 00	Tel: +1 (0) 212 337 7000	Genève 1, CH 1211	New Delhi 110 001
Tel: +44 (0) 207 332 2500	Fax: +33 (0) 1 56 68 75 01	Fax: +1 (0) 212 337 7002	Tel +4122 731 3263	Tel +91 11 4132 6062
Fax: +44 (0) 207 332 2559	Regulated by the	FINRA and SIPC member	Fax+4122731 3243	+91 98 1111 5119
Authorised and regulated by the	Financial Conduct Authority (FCA) and		Regulated by the	Fax +91 11 2621 9062
Financial Conduct Authority	the Autorité de Contrôle prudential et de	2	FINMA	
(FCA)	resolution (ACPR)			

### Important information

This document is classified under the FCA Handbook as being investment research (independent research). Bryan Garnier & Co Limited has in place the measures and arrangements required for investment research as set out in the FCA's Conduct of Business Sourcebook.

This report is prepared by Bryan Garnier & Co Limited, registered in England Number 03034095 and its MIFID branch registered in France Number 452 605 512. Bryan Garnier & Co Limited is authorised and regulated by the Financial Conduct Authority (Firm Reference Number 178733) and is a member of the London Stock Exchange. Registered address: Beaufort House 15 St. Botolph Street, London EC3A 7BB, United Kingdom

This Report is provided for information purposes only and does not constitute an offer, or a solicitation of an offer, to buy or sell relevant securities, including securities mentioned in this Report and options, warrants or rights to or interests in any such securities. This Report is for general circulation to clients of the Firm and as such is not, and should not be construed as, investment advice or a personal recommendation. No account is taken of the investment objectives, financial situation or particular needs of any person.

The information and opinions contained in this Report have been compiled from and are based upon generally available information which the Firm believes to be reliable but the accuracy of which cannot be guaranteed. All components and estimates given are statements of the Firm, or an associated company's, opinion only and no express representation or warranty is given or should be implied from such statements. All opinions expressed in this Report are subject to change without notice. To the fullest extent permitted by law neither the Firm nor any associated company accept any liability whatsoever for any direct or consequential loss arising from the use of this Report. Information may be available to the Firm and/or associated companies which are not reflected in this Report. The Firm or an associated company may have a consulting relationship with a company which is the subject of this Report.

This Report may not be reproduced, distributed or published by you for any purpose except with the Firm's prior written permission. The Firm reserves all rights in relation to this Report. Past performance information contained in this Report is not an indication of future performance. The information in this report has not been audited or verified by an independent party and should not be seen as an indication of returns which might be received by investors. Similarly, where projections, forecasts, targeted or illustrative returns or related statements or expressions of opinion are given ("Forward Looking Information") they should not be regarded as a guarantee, prediction or definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. A number of factors, in addition to the risk factors stated in this Report, could cause actual results to differ materially from those in any Forward Looking Information.

Disclosures specific to clients in the United Kingdom

This Report has not been approved by Bryan Garnier & Co Limited for the purposes of section 21 of the Financial Services and Markets Act 2000 because it is being distributed in the United Kingdom only to persons who have been classified by Bryan Garnier & Co Limited as professional clients or eligible counterparties. Any recipient who is not such a person should return the Report to Bryan Garnier & Co Limited immediately and should not rely on it for any purposes whatsoever.

Notice to US investors

This research report (the "Report") was prepared by Bryan Garnier & Co Limited for information purposes only. The Report is intended for distribution in the United States to "Major US Institutional Investors" as defined in SEC Rule 15a-6 and may not be furnished to any other person in the United States. Each Major US Institutional Investor which receives a copy of this Report by its acceptance hereof represents and agrees that it shall not distribute or provide this Report to any other person. Any US person that desires to effect transactions in any security discussed in this Report should call or write to our US affiliated broker, Bryan Garnier Securities, LLC. 750 Lexington Avenue, New York NY 10022. Telephone: 1-212-337-7000.

This Report is based on information obtained from sources that Bryan Garnier & Co Limited believes to be reliable and, to the best of its knowledge, contains no misleading, untrue or false statements but which it has not independently verified. Neither Bryan Garnier & Co Limited and/or Bryan Garnier Securities LLC make no guarantee, representation or warranty as to its accuracy or completeness. Expressions of opinion herein are subject to change without notice. This Report is not an offer to buy or sell any security.

Bryan Garnier Securities, LLC and/or its affiliate, Bryan Garnier & Co Limited may own more than 1% of the securities of the company(ies) which is (are) the subject matter of this Report, may act as a market maker in the securities of the company(ies) discussed herein, may manage or co-manage a public offering of securities for the subject company(ies), may sell such securities to or buy them from customers on a principal basis and may also perform or seek to perform investment banking services for the company(ies).

Bryan Garnier Securities, LLC and/or Bryan Garnier & Co Limited are unaware of any actual, material conflict of interest of the research analyst who prepared this Report and are also not aware that the research analyst knew or had reason to know of any actual, material conflict of interest at the time this Report is distributed or made available.